



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

Goals and Objectives 2024-2027 Saratoga County Department of Mental Health and Addiction Services

Michael Prezioso, Commissioner
(mprezioso@saratogacountyny.gov)

Goal 1

Goal 1: Title Workforce Recruitment and Retention

Goal 1: Target Completion Date Dec 31, 2023

Goal 1: Description Coordinate with State and local governments, and local NGOs providing services within the mental hygiene disciplines, to identify compensation packages sufficiently competitive to recruit and retain high quality staff.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Cross System Services

Goal 1: Need Addressed 2 Crisis Services

Goal 1: Need Addressed 3 Outpatient treatment

Goal 1, Objective 1: Title Identify Competitive Salaries/Benefits Packages

Goal 1, Objective 1, Target Completion Date Dec 31, 2023

Goal 1, Objective 1, Description Survey State and local agencies to identify average salaries and benefits packages. Use to define "competitive".

Goal 2

Goal 2: Title Crisis Services Development

Goal 2: Target Completion Date Dec 31, 2023

Goal 2: Description Individuals in need of acute behavioral intervention do not always meet criteria for involuntary hospitalization. Introduction of a medically staffed, short term behavioral crisis residential service would address care needs and reduce demand for hospital based emergency and psychiatric services.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? No

Goal 2: Need Addressed 1 Crisis Services

Goal 2: Need Addressed 2 Cross System Services

Goal 2: Need Addressed 3

Goal 2, Objective 1: Title Public-Private Collaboration

Goal 2, Objective 1, Target Completion Date Dec 31, 2023

Goal 2, Objective 1, Description Engage in collaborative efforts with local NGO to ensure opening of crisis residential services resource (Note: these discussions have been ongoing, and program opening is anticipated before the end of calendar year 2023.)

Goal 3

Goal 3: Title Cross-Systems Services Enhancement

Goal 3: Target Completion Date Dec 31, 2023

Goal 3: Description Enhance communication between and among behavioral health, law enforcement, EMS, Hospital, and Court systems.

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Crisis Services

Goal 3: Need Addressed 2 Cross System Services

Goal 3: Need Addressed 3 Case Management/Care Coordination

Goal 3, Objective 1: Title Leverage existing structures to reinforce communication

Goal 3, Objective 1, Target Completion Date Dec 31, 2023

Goal 3, Objective 1, Description Existing structures, including the long-running Saratoga County human services agency Stakeholders meeting, will add a formal agenda item to address issues related to cross-systems issues and care coordination.



Update to 2024-2027 Goals and Objectives Saratoga County Department of Mental Health and Addiction Services

Michael Prezioso, Commissioner
mprezioso@saratogacountyny.gov

Goal 1		
Title	Workforce Recruitment and Retention	
Update	Through salary surveys conducted by members of the CLMHD, research conducted by the Saratoga County Department of Human Resources and the the Department of Mental Health and Addiction Services, competitive salary ranges and benefits packages have been identified. At present, the compensation plan remains subject to budgetary processes and contract negotiations. Additionally, the County of Saratoga has implemented a pilot "remote work" pilot project in which the Department of Mental Health and Addiction Services participates. The pilot has thus far been successful.	
OBJECTIVES		
Identify Competitive Salaries/Benefits Packages		Complete
OBJECTIVE UPDATES		

Goal 2		
Title	Crisis Services Development	
Update	In collaboration with a OMH and a local NGO, the Department of Mental Health and Addiction Services supported the application and opening of a short-term crisis residential service, staffed by professionals, paraprofessionals and medical professionals, to serve those with acute behavioral health needs that do not meet criteria for involuntary hospitalization for intervention. Collaboration will continue.	
OBJECTIVES		
Public-Private Collaboration		Ongoing
OBJECTIVE UPDATES		

Goal 3		
Title	Cross-Systems Services Enhancement	
Update	Regular communication with public and private service-providing entities across the continuum of care, and including law enforcement and EMS providers, is institutionalized in structured, monthly, in-person meetings. Communication on an as-needed basis occurs with much greater frequency. Within the framework of relationships developed and maintained via monthly meetings, cross-training and education among participating agencies has occurred. Quarterly meetings among agency executive-level leadership have also begun.	
OBJECTIVES		
Leverage existing structures to reinforce communication		Ongoing
OBJECTIVE UPDATES		



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2026 Update to 2024-2027 Goals and Objectives Saratoga County Department of Mental Health and Addiction Services

Megan Johnson, Commissioner
(mjohnson@saratogacountyny.gov)

Goal 1

Goal 1, 2026 Status Update: Ongoing

Goal 1, 2026 Status Update Description: To improve staffing at the Saratoga County Department of Mental Health and Addiction Services operated programs, Saratoga County increased salaries via the bargaining agreement and also applied for NYS H.E.L.P for a number of positions which has facilitated hiring. Recruitment, retention, salary compensation, and workforce safety remain areas of high priority, and there are particular areas in which positions remain extremely hard to fill, including in crisis response programs and direct care and residential support positions.

Goal 1 Objective 1, 2026 Status Update: Ongoing

Goal 1 Objective 1, 2026 Status Update Description:

Goal 2

Goal 2, 2026 Status Update: Ongoing

Goal 2, 2026 Status Update Description: The Department of Mental Health and Addiction Services recognizes that stabilization in the community whenever possible is essential and believes that diversion from hospital and residential treatment should be a priority when it is safe for the individual and the community. The short-term crisis stabilization program has opened and is a tremendous resource for the community. Additional crisis resources are needed. To that end, the Department is working with stakeholders to support expansion of additional crisis resources, including intensive crisis stabilization, crisis respite for children and adolescent, and other crisis support options as indicated.

Goal 2 Objective 1, 2026 Status Update: Complete

Goal 2 Objective 1, 2026 Status Update Description:

Goal 3

Goal 3, 2026 Status Update: Ongoing

Goal 3, 2026 Status Update Description:

Goal 3 Objective 1, 2026 Status Update: Ongoing

Goal 3 Objective 1, 2026 Status Update Description: Commitment to crisis-services collaboration through this meeting as well as other resources, including Communities of Excellence and the development of targeted cross-systems case conferences, remains a high priority.



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2024 Needs Assessment Form Saratoga County Department of Mental Health and Addiction Services

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Employment/volunteer (client) Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Limited availability of clinically supported residential treatment services, though some development of resources is unfolding through public-private collaborations to address addiction recovery and crisis needs.

Non-Clinical Supports Yes

Applies to OASAS? Yes

Applies to OMH? No

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): CRPA services have significantly impacted engagement among those experiencing addiction. Saratoga County collaborates with local NGOs to ensure these services are offered; with addiction rates increasing, additional CRPA resources would be welcome.

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): As a direct result of workforce shortages, outpatient treatment resources continue to be limited. This affects all mental hygiene categories.

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Public transportation resources within Saratoga County are limited. The County geography is large and varied, with sections nested within the Adirondack State Park and others representing a more urbanized feel. Transportation is more easily accessed in less remote, more densely populated locales.

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Michael Prezioso

Submitted for: Saratoga County Department of Mental Health and Addiction Services



2025 Needs Assessment Form Saratoga County Department of Mental Health and Addiction Services

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): While adult mental health crisis needs are addressed, additional resources for youth in mental health crisis, and adults and youth experiencing crisis related to an addiction, are needed.

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Increasing referrals to SPOA reflect the need for a larger stock of supported and treatment-oriented residential resources.

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): The reduction in State-operated Psychiatric Center beds for adults and youth that occurred during past decades has resulted in increased demands on finite community-based treatment and other resources. The needs of the population have increased in volume and intensity, and the strongest consideration should be given to expanding this valuable resource, that is vital to the continuum of care.

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Nationally, the shortage of qualified providers has limited the stock of available clinicians to provide outpatient treatment services.

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? No

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): The ongoing epidemic of opiate and other substance abuse disorders requires preventive measures in the hope of limiting demand. Prevention programs beginning and continuing throughout elementary, middle and high schools, as well as at the college level can aspire to lower demand.

Residential Treatment Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Limited stocks of residential settings in which treatment may be provided impact the continuum of care resources available.

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Transportation continues to be a need within this geographically diverse County.

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Michael Prezioso

Submitted for: Saratoga County Department of Mental Health and Addiction Services



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**2026 Needs Assessment Form
Saratoga County Department of Mental Health and Addiction Services**

Case Management/Care Coordination Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): There have often been wait times for services in the DOH/OMH/OASAS health home system, and capacity for non-Medicaid care management is extremely limited.

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Affordable housing options continue to be of paramount concern in Saratoga County, particularly for those that require mental health, substance use and/or intellectual developmental disability services. While there has been recent some development and implementation of OASAS residential rehabilitation beds, the lack of safe, affordable, supportive, community-based housing is a continuing challenge for both community members and treatment

providers. The goal is to increase MH, SUD and I/DD housing access and capacity through new housing development, expansion and/or improved access to safe/affordable housing opportunities. Support projects for development of new and/or rehabilitation of buildings for those with MH, SUD, I/DD needs. Improve access to safe/affordable community housing for those with MH, SUD, I/DD through community education to reduce stigma and inequality.

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need?

Need description (Optional): The goal is to increase access to inpatient treatment and/or intermediate care opportunities for behavioral health stabilization with the secondary goal of reducing excessive use of emergency services. Through ongoing collaboration with local hospitals and treatment providers, ensure comprehensive discharge plans are developed prior to hospital discharges, facilitating seamless continuity of care for individuals undergoing transitions. Advocate for the allocation of additional beds, with a specific focus on securing intermediate care opportunities that address the unique needs of individuals in the target populations. Assess opportunities for the provision of annual training sessions to law enforcement agencies, ensuring ongoing education and awareness regarding relevant topics to enhance their effectiveness in dealing with various situations.

Non-Clinical Supports Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): When children and youth, or IDD individuals, are identified as in need of additional support services, the services are either understaffed or do not exist. While regional ACT Teams have been of enormous value, Saratoga County has also identified the need for ACT Teams that are county-based and -focused and provide additional slot allocation for County residents. Community stakeholders support expansion in the areas of non-emergency respite, life skills training, parenting and family education/supports, and drop-in center/clubhouse.

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): The outpatient mental health service system for adults and children/youth is experiencing a capacity shortage due to decreased staffing and increased demand at both the OMH-licensed and private level; the system would benefit by expansion to meet all current needs. It is noted that even when fully staffed there was not enough treatment opportunities for individuals in need. While regional ACT Teams have been of enormous value, Saratoga County has also identified the need for ACT Teams that are county-based and -focused

and provide additional slot allocation for County residents.

There is a need for increased capacity of existing Article 16 clinics and for more Article 16 clinics to open in order to better geographically support the County/Region. Individuals are leaving psychiatric admissions with long waits to access Article 16 services and/or having to access services 45 minutes away.

The community has recognized a need for expansion of SUD treatment programs at the intensive outpatient level and for adolescents/youth. In addition, there is a high level unmet need of SUD treatment services for individuals with Medicare.

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Saratoga County has robust school based prevention programs in place. The Prevention Council, Dept of Health and partner agencies work closely together to implement the county's prevention plan. The county would benefit from increased prevention work in the community with both adolescents and children, with an expanded focus on vaping, online gambling, and DWI. Additionally, it is necessary to support and strengthen data collection efforts, in order to monitor trends in substance use (including alcohol, marijuana, prescription drugs, and other illicit drugs) and suicide attempts over time to assess the effectiveness of existing prevention programs and identify emerging issues.

Residential Treatment Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Saratoga County supports stabilization in the community whenever possible and believes that diversion from hospital and residential treatment should be a priority when it is safe for the individual and the community. However, there are situations when residential services are required to maintain safety and stability. In these cases, there is often a lack of residential opportunities, a lack of flexibility in the regulations governing these programs creates barriers to access as well (ex: a child with significant mental health needs being unable to access and OMH licensed residential option because they are in foster care), and/or a complex and time-consuming process to access residential services. For youth, access to residential services could be improved through increased funding flexibility including the ability to braid and blend funds and dual licensure of residential programs so children are able to be served in the location that will best meet their needs regardless of which system they are formally connected to.

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Public transportation resources within Saratoga County are limited. The County geography is large and varied, with sections nested within the Adirondack State Park and others representing a more urbanized environment. With the challenges accessing affordable housing, individuals are living further away from population and service hubs. There are continued limitations and inconsistencies with Medicaid Transportation (i.e. Medicab) services, as well as there a lack of medical transportation services for individuals with Medicare care and commercial insurance.

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): To improve staffing at the Saratoga County Department of Mental Health and Addiction Services operated programs, Saratoga County increased salaries via the bargaining agreement and also applied for the NYS H.E.L.P program for a number of positions which has facilitated hiring. Coordinate with State and local governments, and local NGOs providing services within the mental hygiene disciplines, to identify compensation packages sufficiently competitive to recruit and retain high quality staff. Recruitment, retention, salary compensation, and workforce safety remain areas of high priority, and there are particular areas in which positions remain extremely hard to fill, including in crisis response programs and direct care and residential support positions.

LGU Representative: Megan Johnson

Submitted for: Saratoga County Department of Mental Health and Addiction Services

Saratoga County Local Services Plan – Partner Agencies

Sponsor Name	Agency Name	Program Name	Program Type
Adirondack Health Institute	Adirondack Health Institute	Adirondack Health Institute SMH CMA	Specialty Mental Health Care Management
AIS Council of NENY	AIDS Council of NENY	Alliance for Positive Health SMH CMA	Specialty Mental Health Care Management
Albany Medical Center	Glens Falls Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Glens Falls Hospital	Emergency Consultation Services	Crisis Intervention
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital Care Management	Health Home Care Management and non-Medicaid Care Management
Albany Medical Center	Saratoga Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Saratoga Hospital	Emergency Consultation Services	Crisis Intervention
Albany Medical Center	Saratoga Hospital	Saratoga Hospital Care Management	Health Home Care Management and non-Medicaid Care Management
Behavioral Health Services North	Behavioral Health Services North	Center for Wellbeing	Mental Health Outpatient Treatment and Rehabilitative Services

Capital District Psychiatric Center	Capital District Psychiatric Center	Mobile Integration Team	Mobile Integration Team (MIT)
CAPTAIN Community Human Services	CAPTAIN Community Human Services	CAPTAIN CHS Family Peer Support Services	CFTSS Family Peer Support Services
CAPTAIN Community Human Services	CAPTAIN Community Human Services	CAPTAIN CHS Psychological Rehabilitation	CFTSS Psychosocial Rehabilitation
Fort Hudson Home Care	Fort Hudson Home Care	Fort Hudson Home Care SMH CMA	Specialty Mental Health Care Management
Four Winds Hospital	Four Winds of Saratoga	Inpatient Mental Health Services	Inpatient Mental Health Services
Four Winds Hospital	Four Winds of Saratoga	Partial Hospital Program	Partial Hospitalization
HCR Care Management	HCR Care Management	HCR Care Management SMH CMA	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network	Specialty Mental Health Care Management
Kee to Independent Growth	Kee to Independent Growth	Adult BH HCBS Intensive Supported Employment	Adult BH HCBS Intensive Supported Employment (ISE)
Kee to Independent Growth	Kee to Independent Growth	Adult BH HCBS Ongoing Supported Employment	Adult BH HCBS Ongoing Sptd Employment (OSE)
Kee to Independent Growth	Kee to Independent Growth	Adult BH HCBS Pre-Vocational Services	Adult BH HCBS Pre-Vocational

Kee to Independent Growth	Kee to Independent Growth	Community Psychiatric Support and Treatment	Adult BH HCBS Community Psychiatric Support and Treatment
Kee to Independent Growth	Kee to Independent Growth	CORE Psychosocial Rehabilitation	Adult BH HCBS Psychosocial Rehabilitation
NYS ARC Saratoga	NYS Saratoga	Transportation	MH Transportation
NYS ARC Saratoga	NYS ARC Saratoga	SE-MH	Ongoing Integrated Supported Employment Svs
Northeast Parent and Child Society	Unlimited Potential	Adult BH HCBS Education Support Services	Adult BH HCBS Education Support Services (ESS)
Northeast Parent and Child Society	Unlimited Potential	Adult BH HCBS Intensive Support Employment	Adult BH HCBS Intensive Support Employment (ISE)
Northeast Parent and Child Society	Unlimited Potential	Adult BH HCBS Ongoing Supported Employment	Adult BH HCBS Ongoing Sptd Employment (OSE)
Northeast Parent and Child Society	Unlimited Potential	Adult BH HCBS Transitional Employment	Adult BH HCBS Transitional Employment
Northeast Parent and Child Society	Unlimited Potential	CORE Empowerment Services – Peer Supports	CORE Empowerment Services – Peer Supports
Northeast Parent and Child Society	Unlimited Potential	Supported Education	Supported Education
Northeast Parent and Child Society	Unlimited Potential	Respite Services – Saratoga OMH	Respite Services

Northeast Parent and Child Society	Unlimited Potential	Peer Advocacy	Advocacy/Support Services
Northeast Parent and Child Society	Unlimited Potential	Warm Line Alternative Crisis Support	Advocacy/Support Services
Northeast Parent and Child Society	Unlimited Potential	Psychosocial Club	Psychosocial Club
Northeast Parent and Child Society	Unlimited Potential	Self-Help	Self-Help Program
Northeast Parent and Child Society	Unlimited Potential	Assisted Competitive Employment	Assisted Competitive Employment
Northeast Parent and Child Society	Unlimited Potential	Ongoing Integrated Supported Employment	Ongoing Integrated Supported Employment
Northeast Parent and Child Society	Unlimited Potential	Transitional Employment	Transitional Employment Placement (TEP)
Northern Rivers Family of Services	Parsons Child and Family Center	HBCI Warren/Washington/Saratoga	Home Based Crisis Intervention
Northern Rivers Family of Services	Parsons Child and Family Center	Youth ACT Warren, Washington, Saratoga	Children and Youth Assertive Community Treatment
Northern Rivers Family of Services	Parsons Child and Family Center	ACT Warren, Washington	Assertive Community Treatment (ACT)
Northern Rivers Family of Services	Parsons Child and Family Center	Health Home Care Management C&Y	Health Home Care Management

Northern Rivers Family of Services	Parsons Child and Family Center	CM Youth Non-Medicaid	Health Non-Medicaid Home Care Management
Northern Rivers Family of Services	Parsons Child and Family Center	Child and Family Guidance at Malta	Mental Health Outpatient Treatment and Rehab Services
Northern Rivers Family of Services	Parsons Child and Family Center	North Star Crisis Residence	Children's Crisis Residence
Northern Rivers Family of Services	Parsons Child and Family Center	Orissa Healy House	Children's Crisis Residence
Northern Rivers Family of Services	Parsons Child and Family Center	Parsons Child and Center RTF	Residential Treatment Facility – Children and Youth
Northern Rivers Family of Services	Parsons Child and Family Center	Miriam House	Children and Youth Community Residence
Northern Rivers Family of Services	Parsons Child and Family Center	Child and Adolescent Mobile Team	Crisis Intervention
Northern Rivers Family of Services	Parsons Child and Family Center	Adult Mobile Team	Crisis Intervention
Rehabilitation Support Services	Rehabilitation Support Services	RSS Supportive Housing/Transformation SH	Supportive Housing
Rehabilitation Support Services	Rehabilitation Support Services	Rehabilitation Support Services SafeOpt ST	Safe Options Support Team
Rehabilitation Support Services	Rehabilitation Support Services	Saratoga Outreach Transitions	Outreach

Rise Housing and Support Services	Rise Housing and Support Services	SunRISE Retreat	Intensive Crisis Residence
Rise Housing and Support Services	Rise Housing and Support Services	RISE-PSAP	Apartment/Treatment
Rise Housing and Support Services	Rise Housing and Support Services	RISE-Milestone Manor	Congregate/Treatment
Rise Housing and Support Services	Rise Housing and Support Services	RISE-RAIN House	Congregate/Treatment
Rise Housing and Support Services	Rise Housing and Support Services	SH Community Services	Supportive Housing
Rise Housing and Support Services	Rise Housing and Support Services	SH Long Stay Community Services	Supportive Housing
Rise Housing and Support Services	Rise Housing and Support Services	ESSHI Dominic Hollow	Supportive SRO
Rise Housing and Support Services	Rise Housing and Support Services	ESSHI Riverview	Supportive SRO
Rise Housing and Support Services	Rise Housing and Support Services	CM Youth	Health Home Care Management
Rise Housing and Support Services	Rise Housing and Support Services	HH CM	Health Home Care Management
Rise Housing and Support Services	Rise Housing and Support Services	Health Home Care Management C&Y	Health Home Care Management

Rise Housing and Support Services	Rise Housing and Support Services	CM Youth Non-Medicaid	Health Non-Medicaid Home Care Management
Rise Housing and Support Services	Rise Housing and Support Services	HH CM Non-Medicaid	Health Non-Medicaid Home Care Management
Rise Housing and Support Services	Rise Housing and Support Services	CM Non-Medicaid	Non-Medicaid Care Coordination
Rise Housing and Support Services	Rise Housing and Support Services	RISE Housing and Support Services SMH CMA (AOT)	Specialty Mental Health Care Management
Rise Housing and Support Services	Rise Housing and Support Services	SH Wrap Around Service	On-Site Rehabilitation
Rise Housing and Support Services	Rise Housing and Support Services	RAIN House-Respite Care	Respite Services
Rise Housing and Support Services	Rise Housing and Support Services	Work Program	Work Program
Roman Catholic Diocese of Albany	Roman Catholic Diocese of Albany	Catholic Charities Care Coordination Services SMH	Specialty Mental Health Care Management
Saratoga Center for the Family	Saratoga Center for the Family	Advocacy/Support Services	Advocacy/Support Services
Saratoga County Community Svs Board	Saratoga County Community Svs Board	Saratoga County Mental Health Clinic	Mental Health Outpatient Treatment and Rehab Services
Saratoga County Community Svs Board	Saratoga County Community Svs Board	Saratoga County PROS dba Reflections PROS	Comprehensive PROS without Clinical Treatment

Saratoga County Community Svs Board	Saratoga County Community Svs Board	Transition Management Services	Transition Management Services
Saratoga County Community Svs Board	Saratoga County Community Svs Board	Advocacy/Support Services	Advocacy/Support Services
Shelters of Saratoga	Shelters of Saratoga	Shelters Saratoga Non-Medicaid CC	Non-Medicaid Care Coordination
Shelters of Saratoga	Shelters of Saratoga	Shelters of Saratoga	Specialty Mental Health Care Management
St. Anne Institute	St. Anne Institute	CFTSS: Community Psychiatric Support and Treatment	CFTSS: Community Psychiatric Support and Treatment
St. Anne Institute	St. Anne Institute	The Beacon Crisis Residence	Children's Crisis Residence
Unity House of Troy	Unity House of Troy	Extended Services – Saratoga	Ongoing Integrated Supported Employment Services
Unity House of Troy	Unity House of Troy	Unity House ACT Team	Assertive Community Treatment (ACT)
Vanderheyden Hall	Vanderheyden Hall	CFTSS: Community Psychiatric Support and Treatment	CFTSS: Community Psychiatric Support and Treatment