



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

Goals and Objectives 2024-2027 Ulster County Department of Mental Health

Katrina Williams, Deputy Commissioner
(kawi@co.ulster.ny.us)

Goal 1

Goal 1: Title Housing

Goal 1: Target Completion Date Dec 31, 2026

Goal 1: Description Create more safe and stable housing opportunities for residents with behavioral health concerns.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Housing

Goal 1: Need Addressed 2

Goal 1: Need Addressed 3

Goal 1, Objective 1: Title Increase respite and transitional housing opportunities for youth.

Goal 1, Objective 1, Target Completion Date Dec 31, 2026

Goal 1, Objective 1, Description

Goal 1, Objective 2: Title Increase emergency housing availability.

Goal 1, Objective 2, Target Completion Date Dec 31, 2024

Goal 1, Objective 2, Description

Goal 1, Objective 3: Title Increase long-term, supported housing opportunities for people with a background of criminal justice involvement.

Goal 1, Objective 3, Target Completion Date Dec 31, 2026

Goal 1, Objective 3, Description Increase transitional, supported housing opportunities for individuals with Substance Use Disorder.

Goal 1, Objective 4: Title Provide more clinical support for residents of supported housing programs.

Goal 1, Objective 4, Target Completion Date Dec 31, 2025

Goal 1, Objective 4, Description

Goal 1, Objective 5: Title Conduct a landscape analysis of housing programs for the ID/DD population.

Goal 1, Objective 5, Target Completion Date Dec 31, 2024

Goal 1, Objective 5, Description

Goal 2

Goal 2: Title Workforce

Goal 2: Target Completion Date Dec 31, 2026

Goal 2: Description Improve community provider ability to recruit and retain adequate staff.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Workforce

Goal 2: Need Addressed 2

Goal 2: Need Addressed 3

Goal 2, Objective 1: Title Provide support to community-based organizations around providing quality supervision.

Goal 2, Objective 1, Target Completion Date Dec 31, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Establish mechanisms for mentoring across those practicing community social work in our County.

Goal 2, Objective 2, Target Completion Date Dec 31, 2026

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Roll out Integrated Ulster Workforce Development Program.

Goal 2, Objective 3, Target Completion Date Dec 31, 2025

Goal 2, Objective 3, Description

Goal 2, Objective 4: Title Create a plan for engaging graduate programs and active interns working in community

organizations.

Goal 2, Objective 4, Target Completion Date Dec 31, 2024

Goal 2, Objective 4, Description

Goal 2, Objective 5: Title Explore how local agencies are using interns and identify ways to optimize their use (e.g., MMHT using interns for street outreach)

Goal 2, Objective 5, Target Completion Date Dec 31, 2024

Goal 2, Objective 5, Description

Goal 3

Goal 3: Title Bilingual Workforce

Goal 3: Target Completion Date Dec 31, 2026

Goal 3: Description Improve community access to bilingual behavioral health providers.

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Workforce

Goal 3: Need Addressed 2

Goal 3: Need Addressed 3

Goal 3, Objective 1: Title The DMH will create an Integrated Ulster workgroup to focus on the issue of language barriers in our local behavioral health care system.

Goal 3, Objective 1, Target Completion Date Dec 31, 2024

Goal 3, Objective 1, Description

Goal 3, Objective 2: Title The CSB will direct advocacy to the state to address the language barriers in our behavioral health care system.

Goal 3, Objective 2, Target Completion Date Dec 31, 2026

Goal 3, Objective 2, Description

Goal 3, Objective 3: Title The DMH will work with the County Executive's Office and members of the SPEAK coalition to offer gatekeeper mental health trainings in Spanish.

Goal 3, Objective 3, Target Completion Date Dec 31, 2025

Goal 3, Objective 3, Description

Goal 3, Objective 4: Title The DMH will explore avenues for advocacy regarding the ASWB exam for social work only being offered in English.

Goal 3, Objective 4, Target Completion Date Dec 31, 2026

Goal 3, Objective 4, Description

Goal 3, Objective 5: Title The DMH will work with the County Executive's Office on potential pathways to incentivize bilingual training.

Goal 3, Objective 5, Target Completion Date Dec 31, 2026

Goal 3, Objective 5, Description

Goal 4

Goal 4: Title Prevention

Goal 4: Target Completion Date Dec 31, 2026

Goal 4: Description Enhance existing prevention programming to build resiliency and reduce behavioral health problems.

Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes

Goal 4: Need Addressed 1 Prevention

Goal 4: Need Addressed 2

Goal 4: Need Addressed 3

Goal 5

Goal 5: Title Inpatient Treatment

Goal 5: Target Completion Date Dec 31, 2026

Goal 5: Description Establish psychiatric and Substance Use Disorder inpatient services in Ulster County.

Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes

Goal 5: Need Addressed 1 Inpatient Treatment

Goal 5: Need Addressed 2

Goal 5: Need Addressed 3

Goal 5, Objective 1: Title Support the roll out of the returning 20 psychiatric inpatient beds at HealthAlliance Hospital.

Goal 5, Objective 1, Target Completion Date Dec 31, 2025

Goal 5, Objective 1, Description

Goal 5, Objective 2: Title Collect data on where Ulster residents go to for inpatient SUD treatment to establish the need

and current trends.

Goal 5, Objective 2, Target Completion Date Jul 31, 2024

Goal 5, Objective 2, Description

Goal 5, Objective 3: Title Continue to advocate for the return of SUD inpatient beds at HealthAlliance Hospital.

Goal 5, Objective 3, Target Completion Date Jul 31, 2024

Goal 5, Objective 3, Description

Goal 5, Objective 4: Title Collect information on the barriers to getting insurance to pay for adequate inpatient SUD treatment.

Goal 5, Objective 4, Target Completion Date Dec 31, 2025

Goal 5, Objective 4, Description

Goal 6

Goal 6: Title Outpatient Treatment

Goal 6: Target Completion Date Dec 31, 2026

Goal 6: Description Improve access to quality, co-occurring, outpatient behavioral health treatment.

Goal 6: OASAS? Yes Goal 6: OMH? Yes Goal 6: OPWDD? Yes

Goal 6: Need Addressed 1 Outpatient treatment

Goal 6: Need Addressed 2

Goal 6: Need Addressed 3

Goal 6, Objective 1: Title Include OASAS licensed programs to the DMH Clinics meeting to improve system integration.

Goal 6, Objective 1, Target Completion Date Jul 31, 2024

Goal 6, Objective 1, Description

Goal 6, Objective 2: Title Explore current and potential holders of the integrated license.

Goal 6, Objective 2, Target Completion Date Dec 31, 2024

Goal 6, Objective 2, Description

Goal 6, Objective 3: Title Create an action plan with outpatient providers for implementing co-occurring care.

Goal 6, Objective 3, Target Completion Date Dec 31, 2025

Goal 6, Objective 3, Description

Goal 6, Objective 4: Title Increase access to Community Psychiatric Supportive Treatment (CPST) and Children and Family Treatment and Support Services (CFTSS).

Goal 6, Objective 4, Target Completion Date Dec 31, 2024

Goal 6, Objective 4, Description

Goal 6, Objective 5: Title (Added 2026) Support the roll out of the new children's clinic.

Goal 6, Objective 5, Target Completion Date Dec 31, 2025

Goal 6, Objective 5, Description The LGU will support the roll out of the new children's MHOTRS opening by Children's Home of Poughkeepsie.

Goal 7

Goal 7: Title Crisis Services

Goal 7: Target Completion Date Dec 31, 2026

Goal 7: Description Enhance our crisis continuum of care to reduce unnecessary law enforcement involvement, divert from unneeded hospitalization, and improve connection to needed supports.

Goal 7: OASAS? Yes Goal 7: OMH? Yes Goal 7: OPWDD? Yes

Goal 7: Need Addressed 1 Crisis Services

Goal 7: Need Addressed 2

Goal 7: Need Addressed 3

Goal 7, Objective 1: Title Formalize process between Dutchess County Help Line (988 operator) and Emergency Services to divert unnecessary law enforcement interaction.

Goal 7, Objective 1, Target Completion Date Dec 31, 2024

Goal 7, Objective 1, Description

Goal 7, Objective 2: Title Support the roll out of the Ulster County Crisis Support (Intensive Stabilization) Center.

Goal 7, Objective 2, Target Completion Date Dec 31, 2025

Goal 7, Objective 2, Description

Goal 7, Objective 3: Title Support the roll out of a Crisis Residence program.

Goal 7, Objective 3, Target Completion Date Dec 31, 2025

Goal 7, Objective 3, Description

Goal 7, Objective 4: Title **Provide training on ID/DD to Crisis Residence staff.**
Goal 7, Objective 4, Target Completion Date **Dec 31, 2026**
Goal 7, Objective 4, Description

Goal 7, Objective 5: Title **(Added 2026) DMH will expand its Community Support Division to include the Court Navigation program components.**
Goal 7, Objective 5, Target Completion Date **Dec 31, 2025**
Goal 7, Objective 5, Description **DMH will expand its Community Support Division to include the Court Navigation program components.**

Goal 8

Goal 8: Title **Cross-System Services**
Goal 8: Target Completion Date **Dec 31, 2026**
Goal 8: Description **Improve the integration of our system of care to optimize our ability to meet our residents' needs.**
Goal 8: OASAS? **Yes** Goal 8: OMH? **Yes** Goal 8: OPWDD? **Yes**
Goal 8: Need Addressed 1 **Cross System Services**
Goal 8: Need Addressed 2
Goal 8: Need Addressed 3

Goal 8, Objective 1: Title **Meet with UCAT to explore how to add additional stops/routes to support residents who receive behavioral health care.**
Goal 8, Objective 1, Target Completion Date **Dec 31, 2024**
Goal 8, Objective 1, Description

Goal 8, Objective 2: Title **Explore expanding Gateway's contract to provide transportation to more providers.**
Goal 8, Objective 2, Target Completion Date **Dec 31, 2024**
Goal 8, Objective 2, Description

Goal 8, Objective 3: Title **Continue to work of Integrated Ulster.**
Goal 8, Objective 3, Target Completion Date **Dec 31, 2026**
Goal 8, Objective 3, Description

Goal 8, Objective 4: Title **Provide ID/DD training opportunities.**
Goal 8, Objective 4, Target Completion Date **Dec 31, 2025**
Goal 8, Objective 4, Description

Goal 8, Objective 5: Title **(Added 2026) Complete a behavioral health needs assessment and create a 5 year strategic plan.**
Goal 8, Objective 5, Target Completion Date **Dec 31, 2025**
Goal 8, Objective 5, Description **Complete a behavioral health needs assessment and create a 5 year strategic plan.**

Goal 9

Goal 9: Title **Case Management / Care Coordination**
Goal 9: Target Completion Date **Dec 31, 2026**
Goal 9: Description **Increase linkage to case management, care coordination and other supportive services.**
Goal 9: OASAS? **Yes** Goal 9: OMH? **Yes** Goal 9: OPWDD? **Yes**
Goal 9: Need Addressed 1 **Case Management/Care Coordination**
Goal 9: Need Addressed 2
Goal 9: Need Addressed 3

Goal 9, Objective 1: Title **Ensure that all residents in ESSHI housing who want it have additional case management support.**
Goal 9, Objective 1, Target Completion Date **Dec 31, 2026**
Goal 9, Objective 1, Description

Goal 9, Objective 2: Title **Increase access to Community Oriented Recovery and Empowerment (CORE) services.**
Goal 9, Objective 2, Target Completion Date **Dec 31, 2024**
Goal 9, Objective 2, Description

Goal 9, Objective 3: Title **Advocate for LGU discretion for HARP eligibility.**
Goal 9, Objective 3, Target Completion Date **Dec 31, 2026**
Goal 9, Objective 3, Description

Goal 9, Objective 4: Title **Identify ways to engage families and caregivers.**

Goal 9, Objective 4, Target Completion Date Dec 31, 2026
Goal 9, Objective 4, Description

Goal 9, Objective 5: Title Advocate for parity for individuals enrolled in Medicare and third party insurance to be eligible for **CORE services.**

Goal 9, Objective 5, Target Completion Date Dec 31, 2026
Goal 9, Objective 5, Description

Goal 9, Objective 6: Title Integrate OPWDD Front Door and other services on the County website and other community **resource directories.**

Goal 9, Objective 6, Target Completion Date Dec 31, 2024
Goal 9, Objective 6, Description

2023 Ulster County Local Services Plan

Priority Area #1: Housing			
Goal #1: Create more transitional housing for residents with Substance Use Disorder.			
Action Step(s)	Who	When	Metric(s)
Put out a request for proposals for transitional housing for individuals with SUD and make an award.	Katrina Williams	By February 2023	An RFP will be released, and a proposal will be awarded.
Goal #2: Explore ways to increase the number of family and domestic violence supported housing slots in Ulster County.			
Action Step(s)	Who	When	Metric(s)
Map the current landscape of family and domestic violence supported housing in Ulster County and collect data on current needs.	Margaret Shlasko & Stephanie Richers	By October 2023	The mapping and data collection will occur and a report will be generated.
Goal #3: Increase support to our senior residents around mental health and other behavioral health concerns.			
Action Step(s)	Who	When	Metric(s)
Connect to senior housing communities throughout the County to advise them of DMH	Katrina Williams	By November 2023	

services and available community supports.			Information will be provided to at least 5 senior housing residences.
Goal #4: Advocate for more clinical support (e.g., supervision and direct service) to OMH housing programs.			
Action Step(s)	Who	When	Metric(s)
Interview representatives from OMH and housing providers to analyze current needs and gaps.	Sophie Halpern	By December 2023	Interviews will occur and a report will be generated with recommended future action steps.
Goal #5: Better understand the forensic housing system to support individuals who are the most challenges to house through Residential SPOA.			
Action Step(s)	Who	When	Metric(s)
Undergo fact finding mission to better understand the sex offender system and its impact on finding and maintaining stable housing.	Allison Burch & Jodi Cordray	By June 2023	Allison and Jodi will report out to the team on what she learned and next steps will be established.
Create a plan with Prime Care to coordinate the initiation of services prior to release from jail (i.e.,: reactivating Medicaid, setting up appointments for care, etc.	Kezia Pierce & Sophie Halpern	By September 2023	A plan will be created and agreed upon with Prime Care Medical.

Goal #5: Create a Crisis Respite program in Ulster County.			
Action Step(s)	Who	When	Metric(s)
Issue a request for proposals to create a Crisis Respite program.	Katrina Williams	By June 2023	An RFP will be released, and a proposal will be awarded.

Priority Area #2: Workforce			
Goal #1: Improve recruitment and retention among agencies who serve those with mental health, substance use and intellectual/developmental disabilities.			
Action Step(s)	Who	When	Metric(s)
Hold informational / outreach sessions with local graduate and undergraduate programs to promote employment opportunities in the community.	Sophie Halpern	By May 2023	Info/outreach sessions will be conducted with at least 3 programs.
Create an action plan to improve PWDD workforce including: salary, mentoring, transportation, etc.	Sophie Halpern / PWDD Committee	By June 2023	Plan will be completed and submitted to DMH/CSB.

Undergo fact finding mission to learn more about SUNY Empire's direct care immersion course to support PWDD workforce.	Sophie Halpern	By October 2023	Information will be collected and provided to PWDD CSB Committee.
Identify funding opportunities to provide current provider staff with financial incentives to continue their education and/or pursue licensure.	Katrina Williams	By November 2023	Funding opportunities will be identified and shared with the network.
Create a plan to advocate for higher reimbursement rates in Ulster County.	Tara McDonald / BH Task Force	By November 2023	An action plan will be completed and ready for implementation.

Priority Area #3: Care Management / Coordination

Goal #1: Improve care/case management/navigation service delivery in Ulster County.

Action Step(s)	Who	When	Metric(s)
Create a database report that measures how many SPOA applicants are connected to a service and of those, who many are admitted.	Amaury Gonzalez	By January 2023	A report will be created that DMH can begin tracking regularly.
Obtain information from the HAH OTP on the barriers to methadone treatment caused	Katrina Williams	By March 2023	A report will be obtained and follow up action steps will be identified.

by lack of transportation.			
Complete mapping of system of care specific to PWDD and identify ways to improve access.	Sophie Halpern / PWDD Committee	By September 2023	Mapping will take place and report of findings will be generated.
Complete a gap analysis of transportation issue specific to recipients of PWDD services.	Sophie Halpern / PWDD Committee	By October 2023	Analysis will take place and report of findings will be generated.
Get OMH to approve the addition of a second Intensive Case Manager in Ulster County.	Sophie Halpern	By December 2023	There will be a second intensive case manager operating in Ulster holding a full caseload per regulations.
Goal #2: Create mechanisms to facilitate better coordination and communication between providers.			
Action Step(s)	Who	When	Metric(s)
Put out a request for proposals for an integrated, systemwide database for the coordination of care management, co-occurring treatment and other services and make an award.	Katrina Williams	By February 2023	An RFP will be released, and a proposal will be awarded.

Priority Area #4: Crisis Services

Goal #1: Increase access to crisis support services for Ulster County residents.

Action Step(s)	Who	When	Metric(s)
Implement the pilot Mobile Mental Health / EMT Team through City of Kingston.	Kezia Pierce	By February 2023	Contract will be executed, and the program will be staffed and up and running at Kingston Fire.
Re-instate a harm reduction street outreach program.	Juanita Hotchkiss	By March 2023	A project will be awarded and a program will be operational.
Find out why Ulster County does not have access to a Mobile Intervention Team (MIT) through Rockland Psychiatric Center.	Kezia Pierce	By April 2023	Kezia will receive information from OMH on why we do not have access to a MIT team (and if that can be changed) and report to the team.
Obtain data on number of Ulster residents receiving medically managed detox services outside the county.	Juanita Hotchkiss	By May 2023	Report will be completed and presented to the CSB and SUD committee.
Provide training for supporting people with intellectual and/or developmental disabilities when in crisis.	Sophie Halpern	By June 2023	Training will be held.
Open the Ulster County Crisis Support Center.	Tara McDonald	By December 2023	The Intensive Crisis Stabilization Center will be open to the public.

Priority Area #5: Outpatient Treatment

Goal #1: Improve access to outpatient behavioral health care (clinic).			
Action Step(s)	Who	When	Metric(s)
Assist in transitioning ASFL's Article 31 from an urgent care model to a full-fledged clinic with open access.	Tara McDonald	By April 2023	The clinic at 368 Broadway will accommodate full caseloads and provide the full menu of services as an Article 31.
Goal #2: Reduce barriers to outpatient behavioral health care (clinic) for people with co-occurring disorders.			
Action Step(s)	Who	When	Metric(s)
Ascertain what OMH & OASAS is doing to support this work across the state.	Katrina Williams	By March 2023	Information from OMH and OASAS will be obtained.
Assist OMH & OASAS licensed clinics with creating an action plan for co-occurring capability.	Katrina Williams	By December 2023	Each licensed program will have a plan and share with DMH.
Goal #3: Improve coordination with the criminal justice system.			
Action Step(s)	Who	When	Metric(s)
Hold a meeting with the District Attorney's Office to create agreed upon workflow.	Sophie Halpern	By May 2023	Meeting will take place and plan will be written.
Create a mechanism for tracking individuals on CPL	Sophie Halpern	By September 2023	

status and those psychiatrically hospitalized while incarcerated.			Tracking tools will be created and in place.
Goal #4: Expand access to methadone.			
Action Step(s)	Who	When	Metric(s)
Assist Lexington Center in siting OTP satellite.	Katrina Williams	By October 2023	OTP satellite location will be confirmed and open.
Work with HealthAlliance to expand capacity in their existing OTP.	Katrina Williams	By December 2023	Receive quarterly updates from WMC on status of relocating OTP to larger space.



Update to 2024-2027 Goals and Objectives Ulster County Department of Mental Health

Katrina Williams, Deputy Commissioner
kawi@co.ulster.ny.us

Goal 1		
Title	Housing	
Update	Ulster County continues to struggle with our housing market. The going rate of rental units far exceed what is considered fair market. This makes even subsidized and supported housing programs inaccessible. One of our contract agencies was awarded 20 forensic beds through OMH, however had to turn down the award due to the funding being inefficient to make the program operational. There has been some movement in expanding opportunities for emergency housing for those with Substance Use Disorder, although that program is continuously scrutinized by the community for its harm reduction approach. Our LGU experienced the retirement of our long-time Residential SPOA Coordinator this spring, which presents the opportunity to rethink the way we run SPOA in our county.	
OBJECTIVES		
Increase respite and transitional housing opportunities for youth.		Ongoing
Increase emergency housing availability.		Ongoing
Increase long-term, supported housing opportunities for people with a background of criminal justice involvement.		Ongoing
Provide more clinical support for residents of supported housing programs.		Ongoing
Conduct a landscape analysis of housing programs for the ID/DD population.		Ongoing
OBJECTIVE UPDATES		

Goal 2		
Title	Workforce	
Update	We have only begun tackling this areas, with a focus on supervision and training, especially around the peer workforce.	
OBJECTIVES		
Provide support to community-based organizations around providing quality supervision.		Ongoing
Establish mechanisms for mentoring across those practicing community social work in our County.		Ongoing
Roll out Integrated Ulster Workforce Development Program.		Ongoing
Create a plan for engaging graduate programs and active interns working in community organizations.		Ongoing
Explore how local agencies are using interns and identify ways to optimize their use (e.g., MMHT using interns for street outreach)		Ongoing
OBJECTIVE UPDATES		

Goal 3		
Title	Bilingual Workforce	
Update	Our County is exploring ways we can bring in more Spanish-speaking resources, including Mental Health First Aid in Spanish, which we are partnering with a private foundation to roll out in the fall. The County Executive's Office continues to prioritize this area and has rolled out opportunities for County staff to take Spanish classes. We also have a growing population in our County that speaks Q'eqchi'.	

OBJECTIVES	
The DMH will create an Integrated Ulster workgroup to focus on the issue of language barriers in our local behavioral health care system.	Ongoing
The CSB will direct advocacy to the state to address the language barriers in our behavioral health care system.	Ongoing
The DMH will work with the County Executive's Office and members of the SPEAK coalition to offer gatekeeper mental health trainings in Spanish.	Ongoing
The DMH will explore avenues for advocacy regarding the ASWB exam for social work only being offered in English.	Ongoing
The DMH will work with the County Executive's Office on potential pathways to incentivize bilingual training.	Ongoing
OBJECTIVE UPDATES	

Goal 4	
Title	Prevention
Update	The new County grants division has been tasked with finding long-term funding for the mental health in schools program.
OBJECTIVES	
OBJECTIVE UPDATES	
Establish a long term plan to fund the Middle School Support Team program.	

Goal #5	
Title	Inpatient Treatment
Update	There has been no movement in this area as we are currently still awaiting the return of our inpatient beds. The CSB, LGU and CE continue to engage in regular conversations with Westchester Medical Center to advocate and stay updated.
OBJECTIVES	
Support the roll out of the returning 20 psychiatric inpatient beds at HealthAlliance Hospital.	Ongoing
Collect data on where Ulster residents go to for inpatient SUD treatment to establish the need and current trends.	Ongoing
Continue to advocate for the return of SUD inpatient beds at HealthAlliance Hospital.	Ongoing
Collect information on the barriers to getting insurance to pay for adequate inpatient SUD treatment.	Ongoing
OBJECTIVE UPDATES	

Goal #6	
Title	Outpatient Treatment
Update	We have used the opportunity of the re-contracting of one of our main clinic providers to create new targets and goals to improve current services and work toward enhancing services to better meet the needs of our residents. We continue to work toward co-occurring capability through our Integrated Ulster initiative and related work. Our OASAS-licensed providers are encouraged to attend our bi-monthly clinic provider meeting and SPOA. We have worked to increase opportunities for CPST and CFTSS, however a new provider did withdraw from the process with OMH due to lack of guidance and clarity on requirements.
OBJECTIVES	
Include OASAS licensed programs to the DMH Clinics meeting to improve system integration.	Ongoing
Explore current and potential holders of the integrated license.	Ongoing

Create an action plan with outpatient providers for implementing co-occurring care.	Ongoing
Increase access to Community Psychiatric Supportive Treatment (CPST) and Children and Family Treatment and Support Services (CFTSS).	Ongoing
OBJECTIVE UPDATES	

Goal #7	
Title	Crisis Services
Update	We continue to work collaboratively with Dutchess County to support the operations of the 988 program and are heavily involved with the rollout of the Intensive Crisis Stabilization Center project which has an anticipated launch of Fall 2024.
OBJECTIVES	
Formalize process between Dutchess County Help Line (988 operator) and Emergency Services to divert unnecessary law enforcement interaction.	Ongoing
Support the roll out of the Ulster County Crisis Support (Intensive Stabilization) Center.	Ongoing
Support the roll out of a Crisis Residence program.	N/A
Provide training on ID/DD to Crisis Residence staff.	Ongoing
OBJECTIVE UPDATES	
Funding was reallocated from the Crisis Residence program, therefore we are tabling this objective.	

Goal #8	
Title	Cross-System Services
Update	We continue to prioritize Integrated Ulster as a foundational initiative to the work we do as a Department and work toward an annual action plan. We facilitate monthly (or more) trainings and did hold a well attended ASD training for first responders and helping professionals earlier this year.
OBJECTIVES	
Meet with UCAT to explore how to add additional stops/routes to support residents who receive behavioral health care.	Ongoing
Explore expanding Gateway's contract to provide transportation to more providers.	Ongoing
Continue to work of Integrated Ulster.	Ongoing
Provide ID/DD training opportunities.	Ongoing
OBJECTIVE UPDATES	

Goal #9	
Title	Case Management / Care Coordination
Update	Our SPOA coordinators continue to strive toward the outlined objectives.
OBJECTIVES	
Ensure that all residents in ESSHI housing who want it have additional case management support.	Ongoing
Increase access to Community Oriented Recovery and Empowerment (CORE) services.	Ongoing
Advocate for LGU discretion for HARP eligibility.	

Identify ways to engage families and caregivers.	Ongoing
Advocate for parity for individuals enrolled in Medicare and third party insurance to be eligible for CORE services.	Ongoing
Integrate OPWDD Front Door and other services on the County website and other community resource directories.	Ongoing
OBJECTIVE UPDATES	



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2026 Update to 2024-2027 Goals and Objectives Ulster County Department of Mental Health

Katrina Williams, Deputy Commissioner
(kawi@co.ulster.ny.us)

Goal 1

Goal 1, 2026 Status Update: Ongoing

Goal 1, 2026 Status Update Description: Housing continues to be a major challenge in our county, with significant reductions in emergency housing stock in the first half of 2025. The LGU has made significant gains in establishing additional housing resources, especially for individuals with substance use disorder.

Goal 1 Objective 1, 2026 Status Update: Ongoing

Goal 1 Objective 1, 2026 Status Update Description: The LGU visited Family House in Oct 2024 which continues to be running under capacity. There needs to be a continued need for Respite, in fact MHA was required to disband their state-aid funding as a result of OMH restrictions this year. The LGU continues to advocate for increased funding in this area.

Goal 1 Objective 2, 2026 Status Update: N/A

Goal 1 Objective 2, 2026 Status Update Description: We have discontinued this objective as the LGU is not well positioned to make movement.

Goal 1 Objective 3, 2026 Status Update: Ongoing

Goal 1 Objective 3, 2026 Status Update Description: The Department is contracting with Oxford House for 2-3 recovery houses in the county. People USA was awarded 20 forensic housing slots in early 2024, though they turned down the award because the funding was insufficient to manage the program. HONOR was funded for a Housing First initiative and that is currently in start up phase (Sept 2024).

Goal 1 Objective 4, 2026 Status Update: Ongoing

Goal 1 Objective 4, 2026 Status Update Description: The LGU has formalized supports for our residential providers as we worked through a succession plan for our Residential SPOA Coordinator who retired last year. We have increased the use of clinical case reviews and treatment team meetings since bringing on our new MHSS, who also checks in with providers semi-weekly.

Goal 1 Objective 5, 2026 Status Update: Ongoing

Goal 1 Objective 5, 2026 Status Update Description: This PWDD committee has not made progress in this area.

Goal 2

Goal 2, 2026 Status Update: Ongoing

Goal 2, 2026 Status Update Description: Workforce continues to be a challenge, with some of our providers reporting some relief. The LGU has had significant issues recruiting and retaining staff over the last couple of years due to a changing landscape in the community mental health field. Threats to funding this year has made for a more precarious market.

Goal 2 Objective 1, 2026 Status Update: Ongoing

Goal 2 Objective 1, 2026 Status Update Description: The DMH hosted a supervisor training for those overseeing Peer Specialists in the spring of 2025.

Goal 2 Objective 2, 2026 Status Update: Ongoing

Goal 2 Objective 2, 2026 Status Update Description: DMH had two interns over the last year who both completed successfully. We have a new system of connecting to our clinic provider leadership team when a school outreaches us for a student.

Goal 2 Objective 3, 2026 Status Update: N/A

Goal 2 Objective 3, 2026 Status Update Description: This objective was discontinued due to the County Attorney deciding OSF was not an allowable source of this project.

Goal 2 Objective 4, 2026 Status Update: Ongoing

Goal 2 Objective 4, 2026 Status Update Description: The LGU is currently supervising a BSW intern from SUNY Plattsburgh with plans to expand internship opportunities within the department.

Goal 2 Objective 5, 2026 Status Update: N/A

Goal 2 Objective 5, 2026 Status Update Description: This objective was discontinued as this work has been combined with an above objective.

Goal 3

Goal 3, 2026 Status Update: Ongoing

Goal 3, 2026 Status Update Description: This continues to be a challenge due to the overall workforce landscape coupled with a non-English speaking population that is growing in complexity (we have a significant migrant community from Guatemala that does not speak Spanish.)

Goal 3 Objective 1, 2026 Status Update: Ongoing

Goal 3 Objective 1, 2026 Status Update Description: This objective has shifted focus somewhat due to the more pressing safety concerns of the migrant population under new federal administration. It is an area of priority in both Integrated Ulster and its Equity Workgroup.

Goal 3 Objective 2, 2026 Status Update: Not started

Goal 3 Objective 2, 2026 Status Update Description: The CSB has not made movement in this area.

Goal 3 Objective 3, 2026 Status Update: Ongoing

Goal 3 Objective 3, 2026 Status Update Description: The Deputy Commission sits on the Ulster Immigrant Defense Network Health Committee and secured a MHFA Spanish-speaking trainer however was unsuccessful in getting buy-in for its roll out. We have reached out to community stakeholders to garner interest but have not had any success in partnering to date (September 2024). Feedback seems consistent that due to cultural differences our current trainings may not be impactful for our Spanish-speaking community.

Goal 3 Objective 4, 2026 Status Update: Not started

Goal 3 Objective 4, 2026 Status Update Description: This objective is being discontinued as a pathway to move forward has not been identified.

Goal 3 Objective 5, 2026 Status Update: Not started

Goal 3 Objective 5, 2026 Status Update Description:

Goal 4

Goal 4, 2026 Status Update: Ongoing

Goal 4, 2026 Status Update Description: The new County grants division has been tasked with finding long-term funding for this project. A meeting took place with the grants division at which this was identified as a top priority for the Department.

Goal 4 Objective 1, 2026 Status Update: Ongoing

Goal 4 Objective 1, 2026 Status Update Description: The new County grants division has been tasked with finding long-term funding for this project. A meeting took place with the grants division at which this was identified as a top priority for the Department.

Goal 5

Goal 5, 2026 Status Update: Ongoing

Goal 5, 2026 Status Update Description: The return of 15 psychiatric hospital beds at HealthAlliance has brought some relief, however most of our residents requiring inpatient care must be transferred out of county to receive care. We continue to have no inpatient resources for SUD treatment.

Goal 5 Objective 1, 2026 Status Update: Ongoing

Goal 5 Objective 1, 2026 Status Update Description: 15 of the 20 inpatient beds at HealthAlliance came back on line while the hospital continues to ramp up staffing.

Goal 5 Objective 2, 2026 Status Update: Not started

Goal 5 Objective 2, 2026 Status Update Description:

Goal 5 Objective 3, 2026 Status Update: Not started

Goal 5 Objective 3, 2026 Status Update Description:

Goal 5 Objective 4, 2026 Status Update: Not started

Goal 5 Objective 4, 2026 Status Update Description:

Goal 6

Goal 6, 2026 Status Update: Ongoing

Goal 6, 2026 Status Update Description: This system has remained relatively status, especially in regards to co-occurring capable, integrated care. We are supporting the roll out of a new children's MHOTRS as well as some expansion projects.

Goal 6 Objective 1, 2026 Status Update: Ongoing

Goal 6 Objective 1, 2026 Status Update Description: An e-mail requesting participation was sent by Katrina. They were invited again when a new invite went out. Step One began attending but programs that are solely OASAS licensed do not.

Goal 6 Objective 2, 2026 Status Update: Ongoing

Goal 6 Objective 2, 2026 Status Update Description: To date only Step One has a dual license for their Highland program and they are applying for Ellenville. However, their licenses are not integrated. HAH has no plans to apply for one for Bridge Back

Goal 6 Objective 3, 2026 Status Update: Not started

Goal 6 Objective 3, 2026 Status Update Description:

Goal 6 Objective 4, 2026 Status Update: Ongoing

Goal 6 Objective 4, 2026 Status Update Description: ASFL provides CPST at this time, though they cannot accommodate individuals on LAI's

Goal 6 Objective 5, 2026 Status Update (Added 2026): Support the roll out of the new children's clinic.

Goal 6 Objective 5, 2026 Status Update Description: The LGU will support the roll out of the new children's MHOTRS opening by Children's Home of Poughkeepsie.

Goal 6 Objective 6, 2026 Status Update (Added 2026):

Goal 6 Objective 6, 2026 Status Update Description: The LGU will support the roll out of the new children's MHOTRS opening by Children's Home of Poughkeepsie.

Goal 7

Goal 7, 2026 Status Update: Ongoing

Goal 7, 2026 Status Update Description: The construction has completed and we are working with the vendor to secure required licensing to begin operations.

Goal 7 Objective 1, 2026 Status Update: Not started

Goal 7 Objective 1, 2026 Status Update Description:

Goal 7 Objective 2, 2026 Status Update: Ongoing

Goal 7 Objective 2, 2026 Status Update Description: The construction has completed and we are working with the vendor to secure required licensing to begin operations.

Goal 7 Objective 3, 2026 Status Update: N/A

Goal 7 Objective 3, 2026 Status Update Description:

Goal 7 Objective 4, 2026 Status Update: N/A

Goal 7 Objective 4, 2026 Status Update Description: This goal has been discontinued as funding was reallocated for this program

Goal 7 Objective 5, 2026 Status Update (Added 2026):

Goal 7 Objective 5, 2026 Status Update Description: DMH will expand its Community Support Division to include the Court Navigation program components.

Goal 8

Goal 8, 2026 Status Update: Ongoing

Goal 8, 2026 Status Update Description: Through our Integrated Ulster initiative and other efforts, we have made notable strides in cross-system service enhancement.

Goal 8 Objective 1, 2026 Status Update: Ongoing

Goal 8 Objective 1, 2026 Status Update Description: A Route Optimizations study was completed by the County. DMH is pending a response to our request to add CFWB to the bus route.

Goal 8 Objective 2, 2026 Status Update: Ongoing

Goal 8 Objective 2, 2026 Status Update Description: The LGU met with GHV in early 2024 and they have hired a full-time driver as of May to fully run this program.

Goal 8 Objective 3, 2026 Status Update: Ongoing

Goal 8 Objective 3, 2026 Status Update Description: This working remains ongoing, meetings occur every other month.

Goal 8 Objective 4, 2026 Status Update: Ongoing

Goal 8 Objective 4, 2026 Status Update Description: An autism training for first responders was conducted in April 2024 and the DMH signed an agreement with YAI (an OPWDD provider) to provide ongoing training to our County SOC (May 2024) A training with the Autism Society was provided in April 2025.

Goal 8 Objective 5, 2026 Status Update (Added 2026):

Goal 8 Objective 5, 2026 Status Update Description: Complete a behavioral health needs assessment and create a 5 year strategic plan.

Goal 9

Goal 9, 2026 Status Update: **Ongoing**

Goal 9, 2026 Status Update Description:

Goal 9 Objective 1, 2026 Status Update: **N/A**

Goal 9 Objective 1, 2026 Status Update Description: This goal will be discontinued as individuals in ESSHI housing have additional care management support as part of the program.

Goal 9 Objective 2, 2026 Status Update: **Ongoing**

Goal 9 Objective 2, 2026 Status Update Description: There are a variety of providers currently providing CORE and all eligible residents are being referred via SPOA.

Goal 9 Objective 3, 2026 Status Update: **N/A**

Goal 9 Objective 3, 2026 Status Update Description: This objective has been discontinued as it seems utilization seems to be matching current provider capacity.

Goal 9 Objective 4, 2026 Status Update: **Not started**

Goal 9 Objective 4, 2026 Status Update Description:

Goal 9 Objective 5, 2026 Status Update: **N/A**

Goal 9 Objective 5, 2026 Status Update Description: This objective has been discontinued as it seems utilization seems to be matching current provider capacity.

Goal 9 Objective 6, 2026 Status Update: **Not started**

Goal 9 Objective 6, 2026 Status Update Description:



**Office of Addiction
Services and Supports**

**Office of
Mental Health**

**Office for People With
Developmental Disabilities**

2024 Needs Assessment Form Ulster County Department of Mental Health

Case Management/Care Coordination Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Katrina Williams

Submitted for: Ulster County Department of Mental Health



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

2025 Needs Assessment Form Ulster County Department of Mental Health

Case Management/Care Coordination Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Katrina Williams

Submitted for: Ulster County Department of Mental Health



**Office of Addiction
Services and Supports**

**Office of
Mental Health**

**Office for People With
Developmental Disabilities**

2026 Needs Assessment Form Ulster County Department of Mental Health

Case Management/Care Coordination Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need?

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes
Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Katrina Williams

Submitted for: Ulster County Department of Mental Health

Agency Name	Program Name	Program Type Name
Access: Supports for Living, Inc.	Access: Supports for Living	OnTrackNY Coordinated Specialty Care First
Access: Supports for Living, Inc.	Kingston Community Counseling	Mental Health Outpatient Treatment and
Access: Supports for Living, Inc.	Ulster Crisis Intervention Program	Crisis Intervention
Access: Supports for Living, Inc.	Ulster Mobile Crisis	Mobile Crisis Services
Astor Services for Children & Families	Astor Counseling - Kingston	Mental Health Outpatient Treatment and
Astor Services for Children & Families	Astor Home Based Crisis Intervention - Ulster	Home Based Crisis Intervention
Astor Services for Children & Families	Family Peer Support	Family Peer Support Services - Children &
Astor Services for Children & Families	Health Home Care Management C&Y	Health Home Care Management
Astor Services for Children & Families	Health Home Non Medicaid Care Management	Health Home Non-Medicaid Care Management
Child & Family Guidance Center Addiction Serv	Step One Mental Health Clinic	Mental Health Outpatient Treatment and
Family of Woodstock, Inc.	Family Life Skills Education	Advocacy/Support Services
Family of Woodstock, Inc.	Family Respite Services	Respite Services
Family of Woodstock, Inc.	Family Woodstock - Non Medicaid CC	Non-Medicaid Care Coordination
Family of Woodstock, Inc.	Family of Woodstock Family Peer Support	CFTSS: Family Peer Support Services (FPSS)
Family of Woodstock, Inc.	Family of Woodstock Family Support Services	Family Peer Support Services - Children &
Family of Woodstock, Inc.	Family of Woodstock Hispanic Outreach	Outreach
Family of Woodstock, Inc.	Family of Woodstock Respite Services	Non-Medicaid Care Coordination
Family of Woodstock, Inc.	Prevention, Consultation, Education	Advocacy/Support Services
Family Services, Inc.	Kingston Mental Health Clinic	Mental Health Outpatient Treatment and
Gateway Community Industries, Inc.	CORE CPST	CORE Community Psychiatric Support and
Gateway Community Industries, Inc.	CORE FST	CORE Family Support and Training (FST)
Gateway Community Industries, Inc.	CORE Peer	CORE Empowerment Services - Peer Supports
Gateway Community Industries, Inc.	CORE- PSR	CORE Psychosocial Rehabilitation (PSR)
Gateway Community Industries, Inc.	Gateway - Supported Housing - Ulster County -	Supportive Housing
Gateway Community Industries, Inc.	Gateway Community Industries PROS	Comprehensive PROS with Clinical Treatment
Gateway Community Industries, Inc.	Gateway Manor	Congregate/Treatment
Gateway Community Industries, Inc.	Gateway Neighborhood Aprtments	Supportive Single Room Occupancy (SP-SRO)
Gateway Community Industries, Inc.	Gateway SH/Ulster Co. PC Long Stay - Comm.	Supportive Housing
Gateway Community Industries, Inc.	Gateway SH/Ulster Gardens II SH - Comm Svcs	Supportive Housing
Gateway Community Industries, Inc.	Gateway SMH CMA	Specialty Mental Health Care Management
Gateway Community Industries, Inc.	Newkirk Project Apartments	Apartment/Treatment
Gateway Community Industries, Inc.	Non-Medicaid Coordination Program	Non-Medicaid Care Coordination
Gateway Community Industries, Inc.	PROS Employment Initiative	PROS Employment Initiative
Gateway Community Industries, Inc.	Rivertown Apartments	Apartment/Treatment
Gateway Community Industries, Inc.	Transitional Business Model	Transformed Business Model
Gateway Community Industries, Inc.	Transportation	Transportation
HealthAlliance Hospital Broadway Campus	Crisis Intervention	Crisis Intervention
HealthAlliance Hospital Mary's Ave Campus	HealthAlliance Hospital Partial Hospitalization	Partial Hospitalization
HealthAlliance Hospital Mary's Ave Campus	HealthAlliance Hospital Psychiatric Inpatient	Inpatient Psychiatric Unit of a General Hospital
Howard, Henry & Ben dba Woodstock Manor	Woodstock Manor	Congregate/Support

Mental Health Association in Ulster County	C&Y Family Support Services Program	Advocacy/Support Services
Mental Health Association in Ulster County	CORE Empowerment Services - Peer Supports	CORE Empowerment Services - Peer Supports
Mental Health Association in Ulster County	CORE Family Support and Training	CORE Family Support and Training (FST)
Mental Health Association in Ulster County	CORE Psychosocial Rehabilitation	CORE Psychosocial Rehabilitation (PSR)
Mental Health Association in Ulster County	Family Peer Support Services	CFTSS: Family Peer Support Services (FPSS)
Mental Health Association in Ulster County	Family Support 124	Family Peer Support Services - Children &
Mental Health Association in Ulster County	Family Support/Respite 119	Family Peer Support Services - Children &
Mental Health Association in Ulster County	HCBS Education Support Services (ESS)	Adult BH HCBS Education Support Services
Mental Health Association in Ulster County	HCBS Habilitation	Adult BH HCBS Habilitation
Mental Health Association in Ulster County	HCBS Pre-Vocational Services	Adult BH HCBS Pre-Vocational Services
Mental Health Association in Ulster County	Health Home Care Management C&Y	Health Home Care Management
Mental Health Association in Ulster County	Health Home Non Medicaid Care Management	Health Home Non-Medicaid Care Management
Mental Health Association in Ulster County	MH Assoc - Family Support	Family Peer Support Services - Children &
Mental Health Association in Ulster County	MHA Treatment Apartment Program	Apartment/Treatment
Mental Health Association in Ulster County	MHA Ulster Non Medicaid Care Navigators	Non-Medicaid Care Coordination
Mental Health Association in Ulster County	MHA Ulster-Compeer -Non Medicaid CC	Non-Medicaid Care Coordination
Mental Health Association in Ulster County	MHA Ulster-Transitions-Non Medicaid CC	Non-Medicaid Care Coordination
Mental Health Association in Ulster County	MHA in Ulster - HH CM	Health Home Care Management
Mental Health Association in Ulster County	MHA in Ulster - HH NonMed CM	Health Home Non-Medicaid Care Management
Mental Health Association in Ulster County	MHA of Ulster Co. - Supported Housing -	Supportive Housing
Mental Health Association in Ulster County	Mental Health Association in Ulster County	Assertive Community Treatment (ACT)
Mental Health Association in Ulster County	Mental Health Association in Ulster County Inc	Specialty Mental Health Care Management
Mental Health Association in Ulster County	NYSCASA 148	Advocacy/Support Services
Mental Health Association in Ulster County	Prevention, Consultation & Education	Advocacy/Support Services
Mental Health Association in Ulster County	The Locust Street Apartment Program	Apartment/Treatment
Mental Health Association in Ulster County	Tri-County Family Support 111	Family Peer Support Services - Children &
Mental Health Association in Ulster County	Tuytenbridge Road Training Apartments	Apartment/Treatment
Mental Health Association in Ulster County	Wellness Advocacy & Support	Advocacy/Support Services
Mental Health Association in Ulster County	Wellness Drop-In Center	Drop In Centers
Mental Health Association in Ulster County	Wellness Outreach	Outreach
Mental Health Association in Ulster County	Wellness Self Help	Self-Help Programs
Mental Health Association in Ulster County	Wellness Supported Education	Supported Education
Mental Health Association in Ulster County	Willow Park Space 126	Advocacy/Support Services
Projects to Empower and Organize the Psychiat	1115 CORE Empowerment Services-Peer	CORE Empowerment Services - Peer Supports
Projects to Empower and Organize the Psychiat	1115 CORE Psychosocial Rehabilitation (PSR)	CORE Psychosocial Rehabilitation (PSR)
Projects to Empower and Organize the Psychiat	PEOPLE SH/Ulster County PC Long Stay-Comm	Supportive Housing
Projects to Empower and Organize the Psychiat	PEOPLE Supp Housing/Transformation SH	Supportive Housing
Projects to Empower and Organize the Psychiat	PEOPLE Supp Housing/Ulster County Comm	Supportive Housing
Projects to Empower and Organize the Psychiat	Peer Advocacy	Advocacy/Support Services
Projects to Empower and Organize the Psychiat	People USA SMH CMA	Specialty Mental Health Care Management
Rehabilitation Support Services, Inc.	RSS - Ulster Apartments	Apartment/Treatment

Rehabilitation Support Services, Inc.	RSS/ULSTER COUNTY RCE SUPPORTED	Supportive Housing
Rehabilitation Support Services, Inc.	RSS/ULSTER COUNTY SUPPORTED HOUSING	Supportive Housing
Rehabilitation Support Services, Inc.	Rehabilitation Support Services - HH CM -	Specialty Mental Health Care Management
Rehabilitation Support Services, Inc.	ULSTER CARE COORDINATION	Non-Medicaid Care Coordination
Rehabilitation Support Services, Inc.	ULSTER COUNTY MICA COORDINATOR	Non-Medicaid Care Coordination
The Institute for Family Health	Inst for Fam Health Ctr for Counseling at	Mental Health Outpatient Treatment and
The Institute for Family Health	The Institute for Family Health SMH CMA	Specialty Mental Health Care Management
Ulster County Department of Social Services	Coordinated Children's Services Mental Health	Mental Health Outpatient Treatment and
Ulster County Mental Health Department	Bridger	Transition Management Services
Ulster County Mental Health Department	Dwyer Veteran P2P	Outreach
Ulster County Mental Health Department	Monitor-Eval. CSS	Monitoring and Evaluation, CSS
Ulster County Mental Health Department	Ulster County System of Care Grant	Family Peer Support Services - Children &