



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

Goals and Objectives 2024-2027 Warren/Washington County Office of Community Services

Carrie Wright, Program Analyst
(wrightc@warrencountyny.gov)

Goal 1

Goal 1: Title Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders

Goal 1: Target Completion Date Jun 30, 2027

Goal 1: Description According to the local community health assessment data conducted by Adirondack Rural Health Network adults in our two counties have higher than average binge drinking as well as a higher rate of suicide than benchmarks in the NYS DOH Prevention Agenda. Additionally, in a local community survey that was conducted, out of the 3 biggest "health problems" in the community, 2nd and 3rd problems identified by the community were mental health problems and substance use/abuse. The top 2 suggested areas for improvement and how to address those areas of concern were increased access to mental health resources and access to substance use treatment and recovery.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Prevention

Goal 1: Need Addressed 2 Cross System Services

Goal 1: Need Addressed 3 Adverse Childhood Experiences

Goal 1, Objective 1: Title Reduce the percentage of adults that report a depressive disorder

Goal 1, Objective 1, Target Completion Date Jun 30, 2025

Goal 1, Objective 1, Description Reduce depressive disorder from 18 percent to 15 percent.

Goal 1, Objective 2: Title Reduce the percentage of adults that report poor mental health

Goal 1, Objective 2, Target Completion Date Jun 30, 2025

Goal 1, Objective 2, Description Reduce from 8% to 5%

Goal 1, Objective 3: Title Reduce and prevent substance use deaths and overdoses

Goal 1, Objective 3, Target Completion Date Jun 30, 2025

Goal 1, Objective 3, Description We have a higher mortality rate compared to upstate NY and also a higher rate of admission for OASAS substance use disorder treatment programs.

Goal 1, Objective 4: Title Reduce self-inflicted hospitalizations and suicide

Goal 1, Objective 4, Target Completion Date Jun 30, 2025

Goal 1, Objective 4, Description Decrease rate of suicide from 11 to 7 per 100,000 and decrease rate of self-inflicted hospitalizations from 9 to 6 per 10,000

Goal 1, Objective 5: Title Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services

Goal 1, Objective 5, Target Completion Date Jun 30, 2025

Goal 1, Objective 5, Description Utilize these meetings to introduce new programs and services in the community that can address the substance use and mental health needs of the community.

Goal 2

Goal 2: Title Increase access to flexible behavioral health and substance use services

Goal 2: Target Completion Date Jun 30, 2027

Goal 2: Description Warren and Washington counties have a higher rate of alcohol related motor vehicle injuries and deaths as well as a higher percentage of binge drinking and opioid mortality rate that is higher than Upstate NY. Additionally, the adults in Warren and Washington Counties have a higher rate of depressive disorder as well as a higher rate of age-adjusted suicides and self-inflicted hospitalizations.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Cross System Services

Goal 2: Need Addressed 2 Outpatient treatment

Goal 2: Need Addressed 3 Crisis Services

Goal 2, Objective 1: Title Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss

Goal 2, Objective 1, Target Completion Date Jun 30, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week model

Goal 2, Objective 2, Target Completion Date Jun 30, 2025

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Expand mobile crisis services to 24 hour/7 day a week model

Goal 2, Objective 3, Target Completion Date Jun 30, 2025

Goal 2, Objective 3, Description

Goal 2, Objective 4: Title Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis

Goal 2, Objective 4, Target Completion Date Jun 30, 2025

Goal 2, Objective 4, Description

Goal 2, Objective 5: Title Develop school-based mental health services in at least one new school district/site

Goal 2, Objective 5, Target Completion Date Jun 30, 2024

Goal 2, Objective 5, Description

Goal 2, Objective 6: Title Expand the use of peer outreach services in both mental health and substance use program models

Goal 2, Objective 6, Target Completion Date Jun 30, 2025

Goal 2, Objective 6, Description

Goal 2, Objective 7: Title Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals

Goal 2, Objective 7, Target Completion Date Jun 30, 2025

Goal 2, Objective 7, Description

Goal 2, Objective 8: Title Implement open-access model in outpatient mental health and substance use clinic treatment settings

Goal 2, Objective 8, Target Completion Date Jun 30, 2025

Goal 2, Objective 8, Description

Goal 2, Objective 9: Title (Added for 2027 plan) Office of Community Services will develop and implement policy and procedure related to AOT orders and Enhanced Voluntary Agreements (EVAs).

Goal 2, Objective 9, Target Completion Date Jun 30, 2027

Goal 2, Objective 9, Description Office of Community Services will develop and implement policy and procedure related to AOT orders and Enhanced Voluntary Agreements (EVAs).

Goal 3

Goal 3: Title Explore workforce shortage solutions

Goal 3: Target Completion Date Jun 30, 2027

Goal 3: Description Documented workforce challenges contribute to barriers in access to care and nearly half of the US population – 47% or 158 million people – living in a mental health workforce shortage area

<https://www.kff.org/medicaid/issue-brief/a-look-at-strategies-to-address-behavioral-health-workforce-shortages-findings-from-a-survey-of-state-medicaid-programs/>

We are a mental health HPSA designated area.

<https://data.hrsa.gov/tools/shortage-area/hpsa-find>

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Outpatient treatment

Goal 3: Need Addressed 2 Workforce

Goal 3: Need Addressed 3 Crisis Services

Goal 3, Objective 1: Title Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas

Goal 3, Objective 1, Target Completion Date Jun 30, 2025

Goal 3, Objective 1, Description Local and state survey and report data indicate that the primary concern for this job sector is the lack of affordable wages and compensation, particularly in relationship to the high level of responsibility and training that is required for workforce in these fields.

Continued partnership with local employment and training offices to disseminate appropriate trainings and job opportunities as they pertain to these service areas

Goal 3, Objective 2: Title Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility

Goal 3, Objective 2, Target Completion Date Jun 30, 2025

Goal 3, Objective 2, Description Work with contract agencies administration as well as our Community Services Board and subcommittees to reframe the lens in which we view the day-to-day functioning of programs and agencies and possibilities to meet those needs in less traditional ways. The increased pressures of the economy, lack of available childcare are no longer a tenable paradigm for many individuals and families.

Goal 3, Objective 3: Title (Added for 2027 plan) Be vigilant about additional funding streams that may be utilized to increase wages to draw more individuals to the human services workforce

Goal 3, Objective 3, Target Completion Date Jun 30, 2027

Goal 3, Objective 3, Description Be vigilant about additional funding streams that may be utilized to increase wages to draw more individuals to the human services workforce.

Goal 3, Objective 4: Title (Added for 2027 plan) Begin offering system overviews provided by the Office of Community Services to strengthen workforce knowledge, increase retention in the human services field, and encourage a more cohesive, cross-system awareness of services in our area.

Goal 3, Objective 4, Target Completion Date Jun 30, 2027

Goal 3, Objective 4, Description By increasing cross-system knowledge, individuals in the field will be more likely to feel more comfortable and stay in the human services.

Goal 4

Goal 4: Title Prevention of ACES in the three disability areas programs and services

Goal 4: Target Completion Date Jun 30, 2025

Goal 4: Description https://www.health.ny.gov/statistics/brfss/reports/docs/adverse_childhood_experiences.pdf

<https://www.cdc.gov/violenceprevention/pdf/preventingACES.pdf>

Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes

Goal 4: Need Addressed 1 Prevention

Goal 4: Need Addressed 2 Cross System Services

Goal 4: Need Addressed 3 Adverse Childhood Experiences

Goal 4, Objective 1: Title Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults

Goal 4, Objective 1, Target Completion Date Jun 30, 2025

Goal 4, Objective 1, Description Early identification of ACES leads to early intervention in ways families can address the impact of trauma. This can help create early referrals and overall resilience for long-term health.

https://www.kpWASHINGTONresearch.org/application/files/7415/7618/7560/CCHE_ACES_screening_lessons_12-2-19.pdf

Goal 4, Objective 2: Title Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings

Goal 4, Objective 2, Target Completion Date Jun 30, 2025

Goal 4, Objective 2, Description Assist and support our local Council for Prevention as the primary training agency that provides Adult and Youth MHFA training in our community.

Goal 4, Objective 3: Title Continued implementation of the Systems of Care model and wraparound services

Goal 4, Objective 3, Target Completion Date

Goal 4, Objective 3, Description Systems of Care is a service delivery approach aimed at utilizing partnerships and providers into a coordinated network to best provide for the diverse needs of our community. Providers of services have specifically identified the need for this kind of process as well as additional wraparound services to support these needs.

Goal 4, Objective 4: Title (Added for 2027 plan) Increase access to wraparound services including HCBS, CFTSS, local crisis stabilization, partial hospitalization, and respite service availability.

Goal 4, Objective 4, Target Completion Date Jun 30, 2027

Goal 4, Objective 4, Description Higher level children services are lacking in our area. Many families in need are required to go out of the area for services which is a strain on our local families in need.

Goal 5

Goal 5: Title Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.

Goal 5: Target Completion Date Jun 30, 2025

Goal 5: Description Affordable housing options continue to be of paramount concern in our two-county region but particularly for those that require mental health, substance use and/or intellectual developmental disability services. Our local community-based organizations and services

Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes

Goal 5: Need Addressed 1 Housing

Goal 5: Need Addressed 2 Cross System Services

Goal 5: Need Addressed 3 Residential Treatment Services

Goal 5, Objective 1: Title The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.

Goal 5, Objective 1, Target Completion Date Jun 30, 2025

Goal 5, Objective 1, Description Expanding access to housing options that are safe, affordable and person-centered is a high priority in our community

Goal 5, Objective 2: Title Expand use and normalization of the Coordinated Entry process

Goal 5, Objective 2, Target Completion Date Jun 30, 2025

Goal 5, Objective 2, Description HUD now requires all CoC funded agencies to participate in a Coordinated Entry system to help allocate our community housing resources more effectively, based on the level of need and vulnerability of the individual or family in need of housing.

Goal 5, Objective 3: Title

Goal 5, Objective 3, Target Completion Date Jun 30, 2025

Goal 5, Objective 3, Description

Goal 6 (added 2025)

Goal 6 (2025): Title Reduce the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who are involved with the criminal justice system.

Goal 6 (2025): Target Completion Date Jun 01, 2027

Goal 6 (2025): Description Over the past few years we have seen an increase in the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who have become involved with the criminal justice system. The local County Correctional Facilities report these individuals comprise a majority of the individuals in their facilities. Also, our Counties have seen the highest numbers ever of individuals undergoing CPL 730 competency examinations; those being determined to be not competent to stand trial; and those being sent to State facilities for restoration of competency. The costs to the Counties for the competency restoration charges have reached an all-time high, creating an undue fiscal burden.

Goal 6 (2025): OASAS? Yes Goal 6 (2025): OMH? Yes Goal 6 (2025) OPWDD? Yes

Goal 6 (2025): Need Addressed 1 Forensics

Goal 6 (2025): Need Addressed 2

Goal 6 (2025): Need Addressed 3

Goal 6 (2025) Objective 1: Title Develop and implement a peer forensic diversion program.

Goal 6 (2025) Objective 1: Target Completion Date Dec 31, 2024

Goal 6 (2025) Objective 1: Description The Office of Community Services will support People USA in developing and implementing a peer forensic diversion program to divert individuals from involvement with the criminal justice system.

Goal 6 (2025) Objective 2: Title (Added for 2027 plan) Create a high needs meeting with stakeholders from law enforcement, mental health providers, and other professionals to utilize a cross-systems approach to avoid vulnerable individuals from and/or further criminal justice involvement.

Goal 6 (2025) Objective 2: Target Completion Date Jun 30, 2027

Goal 6 (2025) Objective 2: Description Create a high needs meeting with stakeholders from law enforcement, mental health providers, and other professionals to utilize a cross-systems approach to avoid vulnerable individuals from and/or further criminal justice involvement.



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Goal 1

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Goal 1: Target Completion Date Jun 30, 2027

Goal 1: Description According to the local community health assessment data conducted by Adirondack Rural Health Network adults in our two counties have higher than average binge drinking as well as a higher rate of suicide than benchmarks in the NYS DOH Prevention Agenda. Additionally, in a local community survey that was conducted, out of the 3 biggest "health problems" in the community, 2nd and 3rd problems identified by the community were mental health problems and substance use/abuse. The top 2 suggested areas for improvement and how to address those areas of concern were increased access to mental health resources and access to substance use treatment and recovery.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Prevention

Goal 1: Need Addressed 2 Cross System Services

Goal 1: Need Addressed 3 Adverse Childhood Experiences

Goal 1, Objective 1: Title Reduce the percentage of adults that report a depressive disorder

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Goal 1, Objective 1, Description Reduce depressive disorder from 18 percent to 15 percent.

Goal 1, Objective 2: Title Reduce the percentage of adults that report poor mental health

Goal 1, Objective 2, Target Completion Date Jun 30, 2025

Goal 1, Objective 2, Description Reduce from 8% to 5%

Goal 1, Objective 3: Title Reduce and prevent substance use deaths and overdoses

Goal 1, Objective 3, Target Completion Date Jun 30, 2025

Goal 1, Objective 3, Description We have a higher mortality rate compared to upstate NY and also a higher rate of admission for OASAS substance use disorder treatment programs.

Goal 1, Objective 4: Title Reduce self-inflicted hospitalizations and suicide

Goal 1, Objective 4, Target Completion Date Jun 30, 2025

Goal 1, Objective 4, Description Decrease rate of suicide from 11 to 7 per 100,000 and decrease rate of self-inflicted hospitalizations from 9 to 6 per 10,000

Goal 1, Objective 5: Title Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services

Goal 1, Objective 5, Target Completion Date Jun 30, 2025

Goal 1, Objective 5, Description Utilize these meetings to introduce new programs and services in the community that can address the substance use and mental health needs of the community.

Goal 2

Goal 2: Title Increase access to flexible behavioral health and substance use services

Goal 2: Target Completion Date Jun 30, 2027

Goal 2: Description Warren and Washington counties have a higher rate of alcohol related motor vehicle injuries and deaths as well as a higher percentage of binge drinking and opioid mortality rate that is higher than Upstate NY. Additionally, the adults in Warren and Washington Counties have a higher rate of depressive disorder as well as a higher rate of age-adjusted suicides and self-inflicted hospitalizations.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Cross System Services

Goal 2: Need Addressed 2 Outpatient treatment

Goal 2: Need Addressed 3 Crisis Services

Goal 2, Objective 1: Title Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss

Goal 2, Objective 1, Target Completion Date Jun 30, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week model

Goal 2, Objective 2, Target Completion Date Jun 30, 2025

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Expand mobile crisis services to 24 hour/7 day a week model

Goal 2, Objective 3, Target Completion Date Jun 30, 2025

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Goal 2, Objective 4, Description

Goal 2, Objective 5: Title Develop school-based mental health services in at least one new school district/site

Goal 2, Objective 5, Target Completion Date Jun 30, 2024

Goal 2, Objective 5, Description

Goal 2, Objective 6: Title Expand the use of peer outreach services in both mental health and substance use program models

Goal 2, Objective 6, Target Completion Date Jun 30, 2025

Goal 2, Objective 6, Description

Goal 2, Objective 7: Title Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals

Goal 2, Objective 7, Target Completion Date Jun 30, 2025

Goal 2, Objective 7, Description

Goal 2, Objective 8: Title Implement open-access model in outpatient mental health and substance use clinic treatment settings

Goal 2, Objective 8, Target Completion Date Jun 30, 2025

Goal 2, Objective 8, Description

Goal 3

Goal 3: Title Explore workforce shortage solutions

Goal 3: Target Completion Date Jun 30, 2027

Goal 3: Description Documented workforce challenges contribute to barriers in access to care and nearly half of the US population – 47% or 158 million people – living in a mental health workforce shortage area
<https://www.kff.org/medicaid/issue-brief/a-look-at-strategies-to-address-behavioral-health-workforce-shortages-findings-from-a-survey-of-state-medicare-programs/>

We are a mental health HPSA designated area.

<https://data.hrsa.gov/tools/shortage-area/hpsa-find>

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Outpatient treatment

Goal 3: Need Addressed 2 Workforce

Goal 3: Need Addressed 3 Crisis Services

Goal 3, Objective 1: Title Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas

Goal 3, Objective 1, Target Completion Date Jun 30, 2025

Goal 3, Objective 1, Description Local and state survey and report data indicate that the primary concern for this job sector is the lack of affordable wages and compensation, particularly in relationship to the high level of responsibility and training that is required for workforce in these fields.

Continued partnership with local employment and training offices to disseminate appropriate trainings and job opportunities as they pertain to these service areas

Goal 3, Objective 2: Title Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility

Goal 3, Objective 2, Target Completion Date Jun 30, 2025

Goal 3, Objective 2, Description Work with contract agencies administration as well as our Community Services Board and subcommittees to reframe the lens in which we view the day-to-day functioning of programs and agencies and possibilities to meet those needs in less traditional ways. The increased pressures of the economy, lack of available childcare are no longer a tenable paradigm for many individuals and families.

Goal 4

Goal 4: Title Prevention of ACES in the three disability areas programs and services

Goal 4: Target Completion Date Jun 30, 2025

Goal 4: Description https://www.health.ny.gov/statistics/brfss/reports/docs/adverse_childhood_experiences.pdf

<https://www.cdc.gov/violenceprevention/pdf/preventingACES.pdf>

Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes

Goal 4: Need Addressed 1 Prevention

Goal 4: Need Addressed 2 Cross System Services

Goal 4: Need Addressed 3 Adverse Childhood Experiences

Goal 4, Objective 1: Title Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults

Goal 4, Objective 1, Target Completion Date Jun 30, 2025

Goal 4, Objective 1, Description Early identification of ACES leads to early intervention in ways families can address the impact of trauma. This can help create early referrals and overall resilience for long-term health.

https://www.kpWASHINGTONresearch.org/application/files/7415/7618/7560/CCHE_ACEs_screening_lessons_12-2-19.pdf

Goal 4, Objective 2: Title Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings

Goal 4, Objective 2, Target Completion Date Jun 30, 2025

Goal 4, Objective 2, Description Assist and support our local Council for Prevention as the primary training agency that provides Adult and Youth MHFA training in our community.

Goal 4, Objective 3: Title Continued implementation of the Systems of Care model and wraparound services

Goal 4, Objective 3, Target Completion Date

Goal 4, Objective 3, Description Systems of Care is a service delivery approach aimed at utilizing partnerships and providers into a coordinated network to best provide for the diverse needs of our community. Providers of services have specifically identified the need for this kind of process as well as additional wraparound services to support these needs.

Goal 5

Goal 5: Title Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.

Goal 5: Target Completion Date Jun 30, 2025

Goal 5: Description Affordable housing options continue to be of paramount concern in our two-county region but particularly for those that require mental health, substance use and/or intellectual developmental disability services. Our local community-based organizations and services

Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes

Goal 5: Need Addressed 1 Housing

Goal 5: Need Addressed 2 Cross System Services

Goal 5: Need Addressed 3 Residential Treatment Services

Goal 5, Objective 1: Title The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.

Goal 5, Objective 1, Target Completion Date Jun 30, 2025

Goal 5, Objective 1, Description Expanding access to housing options that are safe, affordable and person-centered is a high priority in our community

Goal 5, Objective 2: Title Expand use and normalization of the Coordinated Entry process

Goal 5, Objective 2, Target Completion Date Jun 30, 2025

Goal 5, Objective 2, Description HUD now requires all CoC funded agencies to participate in a Coordinated Entry system to help allocate our community housing resources more effectively, based on the level of need and vulnerability of the individual or family in need of housing.

Goal 5, Objective 3: Title

Goal 5, Objective 3, Target Completion Date Jun 30, 2025

Goal 5, Objective 3, Description

Goal 6 (added 2025)

Goal 6 (2025): Title Reduce the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who are involved with the criminal justice system.

Goal 6 (2025): Target Completion Date Jun 01, 2027

Goal 6 (2025): Description Over the past few years we have seen an increase in the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who have become involved with the criminal justice system. The local County Correctional Facilities report these individuals comprise a majority of the individuals in their facilities. Also, our Counties have seen the highest numbers ever of individuals undergoing CPL 730 competency examinations; those being determined to be not competent to stand trial; and those being sent to State facilities for restoration of competency. The costs to the Counties for the competency restoration charges have reached an all-time high, creating an undue fiscal burden.

Goal 6 (2025): OASAS? Yes Goal 6 (2025): OMH? Yes Goal 6 (2025) OPWDD? Yes

Goal 6 (2025): Need Addressed 1 Forensics

Goal 6 (2025): Need Addressed 2

Goal 6 (2025): Need Addressed 3

Goal 6 (2025) Objective 1: Title Develop and implement a peer forensic diversion program.

Goal 6 (2025) Objective 1: Target Completion Date Dec 31, 2024

Goal 6 (2025) Objective 1: Description The Office of Community Services will support People USA in developing and implementing a peer forensic diversion program to divert individuals from involvement with the criminal justice system.



Update to 2024-2027 Goals and Objectives Warren/Washington County Office of Community Services

Robert York, Director of Community Services
yorkr@warrencountyny.gov

Goal 1

Title	Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders	
Update		
OBJECTIVES		
Reduce the percentage of adults that report a depressive disorder		Ongoing
Reduce the percentage of adults that report poor mental health		Ongoing
Reduce and prevent substance use deaths and overdoses		Ongoing
Reduce self-inflicted hospitalizations and suicide		Ongoing
Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services		Ongoing
OBJECTIVE UPDATES		

Goal 2

Title	Increase access to flexible behavioral health and substance use services	
Update		
OBJECTIVES		
Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss		Ongoing
Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week model		Ongoing
Expand mobile crisis services to 24 hour/7 day a week model		Ongoing
Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis		Ongoing
Develop school-based mental health services in at least one new school district/site		Ongoing
Expand the use of peer outreach services in both mental health and substance use program models		Ongoing
Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals		Ongoing
Implement open-access model in outpatient mental health and substance use clinic treatment settings		Ongoing
OBJECTIVE UPDATES		

Goal 3

Title	Explore workforce shortage solutions	
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Update		
OBJECTIVES		
Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas		Ongoing
Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility		Ongoing
OBJECTIVE UPDATES		

Goal 4		
Title	Prevention of ACES in the three disability areas programs and services	
Update		
OBJECTIVES		
Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults	Ongoing	
Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings	Ongoing	
Continued implementation of the Systems of Care model and wraparound services	Ongoing	
OBJECTIVE UPDATES		

Goal 5		
Title	Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.	
Update		
OBJECTIVES		
The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.		Ongoing
Expand use and normalization of the Coordinated Entry process		Ongoing
OBJECTIVE UPDATES		



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2026 Update to 2024-2027 Goals and Objectives Warren/Washington County Office of Community Services

Thomas Barber, Program Analyst
(barbert@warrencountyny.gov)

Goal 1

Goal 1, 2026 Status Update: Ongoing

Goal 1, 2026 Status Update Description: Our counties have worked to enhance opportunities for community members to receive services including Hope and Healing opening a new location in Glens Falls, and Baywood Treatment Center moving to Quaker Road in Queensbury which is a more accessible location with more space.

Goal 1 Objective 1, 2026 Status Update: N/A

Goal 1 Objective 1, 2026 Status Update Description: This objective was removed from the LSP due to the nature of depressive disorder being an ongoing diagnosis that may be in remission, but still an ongoing, monitored, diagnosis. New objectives were used in its place.

Goal 1 Objective 2, 2026 Status Update: N/A

Goal 1 Objective 2, 2026 Status Update Description: This objective was removed from the LSP due to ambiguity and difficulty tracking. New objectives were used in its place.

Goal 1 Objective 3, 2026 Status Update: Ongoing

Goal 1 Objective 3, 2026 Status Update Description: Our communities have created task forces, and subcommittees to coordinate this objective. Including the Office of Community Services rejoining the AXIS task force for substance abuse and restarting the Suicide Prevention subcommittee to better coordinate suicide prevention initiatives.

Goal 1 Objective 4, 2026 Status Update: Ongoing

Goal 1 Objective 4, 2026 Status Update Description: The Office of Community Services has restarted the Suicide Prevention subcommittee to better coordinate suicide prevention initiatives. The office has also connected with our local 988 provider, receiving monthly data, along with mobile crisis, and Glens Falls Hospital to track trends and make adjustments in real-time.

Goal 1 Objective 5, 2026 Status Update: Ongoing

Goal 1 Objective 5, 2026 Status Update Description: AXIS and CSB subcommittees continue to meet as scheduled to inform and coordinate.

Goal 2

Goal 2, 2026 Status Update: Ongoing

Goal 2, 2026 Status Update Description: Our counties continue to collaborate and innovate to get education and services to those in need of mental health and/or substance abuse treatment.

Goal 2 Objective 1, 2026 Status Update: Ongoing

Goal 2 Objective 1, 2026 Status Update Description:

Goal 2 Objective 2, 2026 Status Update: Ongoing

Goal 2 Objective 2, 2026 Status Update Description: Discussions have been had with Northern Rivers (our local mobile crisis team) to attempt to be 24/7. Northern Rivers is actively pursuing this, but has had issues with filling the positions to achieve this goal.

Goal 2 Objective 3, 2026 Status Update: Ongoing

Goal 2 Objective 3, 2026 Status Update Description: see above

Goal 2 Objective 4, 2026 Status Update: Ongoing

Goal 2 Objective 4, 2026 Status Update Description: This objective was discussed during the recent CIT SIM Mapping exercise.

Goal 2 Objective 5, 2026 Status Update: Ongoing

Goal 2 Objective 5, 2026 Status Update Description: Whitehall school now is working with Caleo Counseling.

Goal 2 Objective 6, 2026 Status Update: Ongoing

Goal 2 Objective 6, 2026 Status Update Description:

Goal 2 Objective 7, 2026 Status Update: **Ongoing**

Goal 2 Objective 7, 2026 Status Update Description: Our counties were awarded a CIT training. The SIM Mapping exercise was completed and CIT training is being scheduled for the Fall of 2025.

Goal 2 Objective 8, 2026 Status Update: **Ongoing**

Goal 2 Objective 8, 2026 Status Update Description:

Goal 3

Goal 3, 2026 Status Update: **Ongoing**

Goal 3, 2026 Status Update Description: Local agencies continue to report issues filling positions, but partially due to continued expansion of services requiring an increase in workforce.

Goal 3 Objective 1, 2026 Status Update: **Ongoing**

Goal 3 Objective 1, 2026 Status Update Description:

Goal 3 Objective 2, 2026 Status Update: **Ongoing**

Goal 3 Objective 2, 2026 Status Update Description:

Goal 4

Goal 4, 2026 Status Update: **Ongoing**

Goal 4, 2026 Status Update Description:

Goal 4 Objective 1, 2026 Status Update: **Ongoing**

Goal 4 Objective 1, 2026 Status Update Description:

Goal 4 Objective 2, 2026 Status Update: **Ongoing**

Goal 4 Objective 2, 2026 Status Update Description:

Goal 4 Objective 3, 2026 Status Update: **Ongoing**

Goal 4 Objective 3, 2026 Status Update Description:

Goal 5

Goal 5, 2026 Status Update: **Ongoing**

Goal 5, 2026 Status Update Description: Ascend Mental Wellness was awarded additional supportive housing beds.

Goal 5 Objective 1, 2026 Status Update: **Ongoing**

Goal 5 Objective 1, 2026 Status Update Description:

Goal 5 Objective 2, 2026 Status Update: **Ongoing**

Goal 5 Objective 2, 2026 Status Update Description:

Goal 6 (Added 2025)

Goal 6, 2026 Status Update: **Ongoing**

Goal 6, 2026 Status Update Description:

Goal 6 Objective 1, 2026 Status Update: **Ongoing**

Goal 6 Objective 1, 2026 Status Update Description:

GOAL #1

TARGET DATE

#1. Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders June 30, 2027

Description: According to the local community health assessment data conducted by Adirondack Rural Health Network adults in our two counties have higher than average binge drinking as well as a higher rate of suicide than benchmarks in the NYS DOH Prevention Agenda. Additionally, in a local community survey that was conducted, out of the 3 biggest "health problems" in the community, 2nd and 3rd problems identified by the community were mental health problems and substance use/abuse. The top 2 suggested areas for improvement and how to address those areas of concern were increased access to mental health resources and access to substance use treatment and recovery.

OBJECTIVES

June 30, 2026

1. Reduce and prevent substance use deaths and overdoses
2. Reduce self-inflicted hospitalizations and suicide from 11 to 7 per 100, 000
3. Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services
4. Utilize CIT steering committee/SIM mapping exercise to strengthen communication between stake holders and encourage collaboration.
5. Collect 911, 988, mobile crisis, and behavioral health unit data and respond to trends of need in the community

GOAL #2

#2. Increase access to flexible behavioral health and substance use services June 30, 2027

Description: Warren and Washington counties have a higher rate of alcohol related motor vehicle injuries and deaths as well as a higher percentage of binge drinking and opioid mortality rate that is higher than Upstate NY. Additionally, the adults in Warren and Washington Counties have a higher rate of depressive disorder as well as a higher rate of age-adjusted suicides and self-inflicted hospitalizations.

OBJECTIVES

June 30,2026

1. Decrease the rate of suicide and self-inflicted hospitalizations
2. Decrease the rate of voluntary mental health hospitalizations by increasing education on alternative resources
3. Expand mobile crisis services to 24 hour/7 day a week model
4. Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis
5. Develop school-based mental health services in at least one new school district/site

6. Expand the use of peer outreach services in both mental health and substance use program models
7. Implement open access model in outpatient MH and SUD clinic treatment settings
8. Continued coordination of crisis services and cross-systems use of them in our communities
9. Encourage supportive housing development for individuals dually diagnosed with both SUD and SMI.

GOAL #3

#3 Explore workforce shortage solutions

June 30, 2027

Description: Documented workforce challenges contribute to barriers in access to care and nearly half of the US population – 47% or 158 million people – living in a mental health workforce shortage area

<https://www.kff.org/medicaid/issue-brief/a-look-at-strategies-to-address-behavioral-health-workforce-shortages-findings-from-a-survey-of-state-medicare-programs/>

We are a mental health HPSA designated area. <https://data.hrsa.gov/tools/shortage-area/hpsa-find>

OBJECTIVES

June 30, 2026

1. Explore ways to enhance and disseminate resources that support workforce concerns in the three disability areas
2. Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility
3. Provide community partners, including law enforcement, with resources, training, and literature regarding personal care while working in the human services field.

GOAL #4

#4 Prevention of ACES in the three disability areas programs and services

June 30, 2027

Description:

https://www.health.ny.gov/statistics/brfss/reports/docs/adverse_childhood_experiences.pdf

<https://www.cdc.gov/violenceprevention/pdf/preventingACES.pdf>

OBJECTIVES

June 30, 2026

1. Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults
2. Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings
3. Continued implementation of the Systems of Care model and wraparound services

GOAL #5

#5 Continued focus on housing and residential needs within the three disability areas in our communities

June 30, 2027

Description: Affordable housing options continue to be of paramount concern in our two-county region but particularly for those that require mental health, substance use and/or intellectual developmental disability services. Our local community-based organizations and services

OBJECTIVES

June 30, 2026

- 1. The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.**
- 2. Expand use and normalization of the Coordinated Entry process**
- 3. Seek opportunities for subsidized housing for families (outside the SRO model)**
- 4. The Office of Community Services will seek funding sources and supply letters of support for expansion of treatment based residences for priority populations.**



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

2027 Update to 2024-2027 Goals and Objectives Warren/Washington County Office of Community Services

Thomas Barber, Program Analyst
(barbert@warrencountyny.gov)

Goal 1

Goal 1, 2027 Status Update: Ongoing

Goal 1, 2027 Status Update Description: Warren & Washington Counties posted RFPs for opioid funds which are now beginning to be funded.

Goal 1 Objective 1, 2027 Status Update: N/A

Goal 1 Objective 1, 2027 Status Update Description:

Goal 1 Objective 2, 2027 Status Update: N/A

Goal 1 Objective 2, 2027 Status Update Description:

Goal 1 Objective 3, 2027 Status Update: Ongoing

Goal 1 Objective 3, 2027 Status Update Description: Our communities have subcommittees and our AXIS group to coordinate this objective. New transportation programs have also been funded to prevent barriers from interfering in access care.

Goal 1 Objective 4, 2027 Status Update: Ongoing

Goal 1 Objective 4, 2027 Status Update Description: The Office of Community Services continue to be connected to our 988 provider, gathering data and discussing trends with local providers, along with mobile crisis and the Glens Falls Hospital. Admissions with a primary reason of SI is also tracked and percentages are monitored. We have also started a high needs meeting and are working with ABLE to have targeted resources for individuals in need. Council for Prevention also regularly offers ASIST.

Goal 1 Objective 5, 2027 Status Update: Ongoing

Goal 1 Objective 5, 2027 Status Update Description: These continue to be scheduled regularly.

Goal 2

Goal 2, 2027 Status Update: Ongoing

Goal 2, 2027 Status Update Description: Our counties continue to collaborate and innovate to get education and services to those in need of mental health and/or substance abuse treatment.

Goal 2 Objective 1, 2027 Status Update: Ongoing

Goal 2 Objective 1, 2027 Status Update Description: This continues to be a priority for our area. Our office began tracking SI percentage for BHU admissions. In 2025, 63% of admissions were SI related. So far in 2026, 61% of BHU admissions were SI related.

Goal 2 Objective 2, 2027 Status Update: Ongoing

Goal 2 Objective 2, 2027 Status Update Description: Discussions continue to be had with Northern Rivers (our local mobile crisis team) to attempt to be 24/7. Northern Rivers is actively pursuing this, but has had issues with filling the positions to achieve this goal. 911 mental health call times have also been tracked to show the need for this service.

Goal 2 Objective 3, 2027 Status Update: N/A

Goal 2 Objective 3, 2027 Status Update Description: Duplicate.

Goal 2 Objective 4, 2027 Status Update: Ongoing

Goal 2 Objective 4, 2027 Status Update Description: Conversations have been had with local law enforcement and it was brought up during our CIT trainings. There is still apprehension, but two of our local agencies (Glens Falls Police & Washington County Sheriff's) have mental health providers in house collaborating on crisis calls and follow up.

Goal 2 Objective 5, 2027 Status Update: Ongoing

Goal 2 Objective 5, 2027 Status Update Description: Glens Falls High School began and mental health and recovery support program funded with the opioid settlement funds.

Goal 2 Objective 6, 2027 Status Update: Ongoing

Goal 2 Objective 6, 2027 Status Update Description: We continue to see all of our local providers increase peer services. People, USA was also awarded the court navigator RFP for Washington County Courts and will have a peer embedded in the court.

Goal 2 Objective 7, 2027 Status Update: Ongoing

Goal 2 Objective 7, 2027 Status Update Description: CIT training was completed in fall of 2025 and CIT steering committee meeting are occurring on a regular basis. We also have providers actively pursuing becoming CIT certified to train local officers.

Goal 2 Objective 8, 2027 Status Update: Ongoing

Goal 2 Objective 8, 2027 Status Update Description:

Goal 3

Goal 3, 2027 Status Update: Ongoing

Goal 3, 2027 Status Update Description: Local agencies continue to report issues filling positions, but partially due to continued expansion of services requiring an increase in workforce.

Goal 3 Objective 1, 2027 Status Update: Ongoing

Goal 3 Objective 1, 2027 Status Update Description:

Goal 3 Objective 2, 2027 Status Update: Ongoing

Goal 3 Objective 2, 2027 Status Update Description:

Goal 4

Goal 4, 2027 Status Update: Ongoing

Goal 4, 2027 Status Update Description: Our C-SPOA coordinator, Children 7 Families subcommittee, Systems of Care coalition, and local providers continue to push youth mental health and SUD services.

Goal 4 Objective 1, 2027 Status Update: Ongoing

Goal 4 Objective 1, 2027 Status Update Description:

Goal 4 Objective 2, 2027 Status Update: Ongoing

Goal 4 Objective 2, 2027 Status Update Description: Mental Health First Aid continues to be offered regularly by the Office of Community services and youth mental health first aid is offered by the Council for Prevention.

Goal 4 Objective 3, 2027 Status Update: Ongoing

Goal 4 Objective 3, 2027 Status Update Description: Systems of Care continues to meet regularly

Goal 5

Goal 5, 2027 Status Update: Ongoing

Goal 5, 2027 Status Update Description: Ascend Mental Wellness was awarded additional supportive housing beds and continue to work to fill them.

Goal 5 Objective 1, 2027 Status Update: Ongoing

Goal 5 Objective 1, 2027 Status Update Description: We continue to welcome more housing assistance in our area.

Goal 5 Objective 2, 2027 Status Update: Ongoing

Goal 5 Objective 2, 2027 Status Update Description: Coordinated Entry continues to be utilized as the intake system for the Cooper St. Apartment Program through ASCEND Mental Wellness.

Goal 6

Goal 6, 2027 Status Update: Ongoing

Goal 6, 2027 Status Update Description: Our office has created a high needs meeting with stakeholders from law enforcement, mental health providers, and other professionals to utilize a cross-systems approach to avoid vulnerable individuals from and/or further criminal justice involvement.

Goal 6 Objective 1, 2027 Status Update: Ongoing

Goal 6 Objective 1, 2027 Status Update Description: People, USA was given funding for a forensic diversion program.



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

2024 Needs Assessment Form Warren/Washington County Office of Community Services

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes
Need description (Optional):

LGU Representative: Carrie Wright

Submitted for: Warren/Washington County Office of Community Services



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

2025 Needs Assessment Form Warren/Washington County Office of Community Services

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Forensics Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): We are seeing an increasing number of individuals with mental health diagnoses, SUD and/or intellectual/developmental disabilities who are becoming involved with the criminal justice system. People USA is in the process of developing a diversion program, which we hope will reduce these numbers. Also, the number of individuals ordered for CPL 730 competency examination has significantly increased, as well as the number being found not competent to stand trial. This has created a significant financial burden to the Counties, as these costs are no longer shared with New York State. We will work with People USA to develop their diversion program in hopes that we can reverse these trends.

Housing Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment No

Applies to OASAS?

Applies to OMH?

Applies to OPWDD?

Need Applies to:

Do any of the Goals on the Goals and Objectives Form address this need?
Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Residential Treatment Services Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transition Age Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Due to the rural nature of our Counties and the large geographical area, transportation needs arise, particularly for those who live outside of the higher population centers.

There are limited public transportation options outside of those areas. Also, those with limited economic resources face increased transportation needs due to the cost of obtaining, operating and maintaining a vehicle. For families of children and youth who are hospitalized or placed in out-of-home placements, there are transportation barriers as mentioned above, as these are primarily out-of-county admissions/placements.

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Robert York

Submitted for: Warren/Washington County Office of Community Services



**Office of Addiction
Services and Supports**

**Office of
Mental Health**

**Office for People With
Developmental Disabilities**

**2026 Needs Assessment Form
Warren/Washington County Office of Community Services**

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Case Management/Care Coordination Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Employment/volunteer (client) Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need?

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Problem Gambling Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Our area does not have a robust service specific to problem gambling.

It has not been a much discussed topic but we anticipate it may become more prevalent with legalization of sports betting.

Residential Treatment Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Respite Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transition Age Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Thomas Barber

Submitted for: Warren/Washington County Office of Community Services



**Office of Addiction
Services and Supports**

**Office of
Mental Health**

**Office for People With
Developmental Disabilities**

**2027 Needs Assessment Form
Warren/Washington County Office of Community Services**

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Youth Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Employment/volunteer (client) Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Forensics Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes
Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Residential Treatment Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transition Age Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes
Need description (Optional):

LGU Representative: Thomas Barber

Submitted for: Warren/Washington County Office of Community Services

Warren and Washington Counties Local Services Plan - Partner Agencies			
Sponsor Name	Agency Name	Program Name	Program Type
820 River St., Inc.	820 River St., Inc.	Baywood Center	OASAS-certified Outpatient Services
Addictions Care Center of Albany, Inc.	Addictions Care Center of Albany, Inc.	Men's Residence; Women's Residence	OASAS-certified Residential Services
Adirondack Community College/SUNY ADK	Adirondack Community College/SUNY ADK	Dwyer Veteran Peer2Peer	Outreach
Adirondack Health Institute	Adirondack Health Institute	Adirondack Health Institute SMH CMA	Lead Health Home
Adirondack Health Institute	Adirondack Health Institute	Adirondack Health Institute SMH CMA	Specialty Mental Health Care Management
AIDS Council of Northeastern New York	AIDS Council of Northeastern New York	Alliance For Positive Health- Glens Falls SMH CMA	Specialty Mental Health Care Management
Albany Medical Center	Glens Falls Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Glens Falls Hospital	Emergency Consultation Service	Crisis Intervention
Albany Medical Center	Saratoga Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Saratoga Hospital	Emergency Consultation Service	Crisis Intervention
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital - HH CM	Health Home Care Management
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital - HH Non - Medicaid CM	Health Home Non-Medicaid Care Management
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital SMH CMA AOT	Specialty Mental Health Care Management
Albany Medical Center	Glens Falls Hospital	Health Home Care Management C And Y	Health Home Care Management
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	BHSN Warren County CCBHC Demonstration	Certified Community Behavioral Health Clinic (CCBHC)
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Center for Wellbeing	Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS)
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Family Support	Family Peer Support Services - Children And Family
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Respite Services	Respite Services
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Outpatient SUD Services	Outpatient SUD Services
Community, Work, and Independence, Inc.	Community, Work, and Independence, Inc.	Assisted Competitive Employment	Assisted Competitive Employment
Community, Work, and Independence, Inc.	Community, Work, and Independence, Inc.	Ongoing Integrated Supported Employment	Ongoing Integrated Supported Employment Services
Conifer Park	Conifer Park	Inpatient and Outpatient SUD Services	Inpatient and Outpatient SUD Services
Eden Center for Integrative Care	Eden Center for Integrative Care	Jail-Based Behavioral Health Services	Jail-Based Behavioral Health Services
Fort Hudson Home Care, Inc.	Fort Hudson Home Care, Inc.	Fort Hudson Home Care, Inc. SMH CMA	Specialty Mental Health Care Management
Four Winds Hospital	Four Winds Hospital	Inpatient Mental Health Services	Inpatient Mental Health Services
HCR Care Management, LLC	HCR Care Management, LLC	HCR Care Management SMH CMA	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network SMH CMA	Specialty Mental Health Care Management

Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Advocacy Services	Advocacy/Support Services
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Ongoing Integrated Supported Employment Services	Ongoing Integrated Supported Employment Services
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Psychosocial Club	Psychosocial Club
New York State Office of Mental Health	Capital District Psychiatric Center	State Hospital In-patient Mental Health Services	State Hospital In-patient Mental Health Services
New York State Office of Addiction Services and Supports	New York State Office of Addiction Services and Supports	Various Services	Various Services
New York State Office for People with Developmental Disabilities	New York State Office for People with Developmental Disabilities	Various OPWDD Services	Various OPWDD Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Mobile Crisis Services	Mobile Crisis Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	OMH-Certified Clinic Services (School-based)	OMH-Certified Clinic Services (School-based)
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Parsons Youth ACT Warren, Washington, Saratoga	Children and Youth Assertive Community Treatment
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Warren Washington ACT	Assertive Community Treatment (ACT)
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	1115 CORE Empowerment Services-Peer Supports	CORE Empowerment Services - Peer Supports
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	Advocacy/Support Services/Respite	Advocacy/Support Services/Respite
Primecare Medical, Inc.	Primecare Medical, Inc.	Jail-Based Behavioral Health Services	Jail-Based Behavioral Health Services
RISE Housing and Support Services, Inc.	RISE Housing and Support Services, Inc.	RISE Housing and Support Services SMH CMA (AOT)	Specialty Mental Health Care Management
Roman Catholic Diocese of Albany	Roman Catholic Diocese of Albany	Catholic Charities Care Coordination Services SMH CMA	Specialty Mental Health Care Management
WAIT House	WAIT House	Respite Services	Respite Services
Big Brothers/Big Sisters of the Southern Adirondacks	Big Brothers/Big Sisters of the Southern Adirondacks	Respite Services	Respite Services
Northern Rivers Family Services, Inc.	Northeast Parent and Child Society, Inc.	Respite Services	Respite Services
Captain Community Human Services, Inc.	Captain Community Human Services, Inc.	Respite Services	Respite Services
Vanderheyden, Inc.	Vanderheyden, Inc.	Respite Services	Respite Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Advocacy	Advocacy/Support Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Cooper St. Apartments	Supportive Single Room Occupancy (SP-SRO)
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	The Transportation Program	Transportation
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Transition Management Services	Transition Management Services

Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Transformation Supp Housing - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Warren Washington County PC Long Stay - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Genesis Community Residence	Congregate/Treatment
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health SMH CMA (AOT	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health, Inc.	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - CSS Psychosocial	Psychosocial Club
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH CM	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH NonMed CM	Health Home Non-Medicaid Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - Non Medicaid CC	Non-Medicaid Care Coordination
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH / Supported Housing - Comm. Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH Youth Health Home Care Management	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Work Program	Work Program
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Caleo Counseling Services	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Community Living Apartments	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/MRT SH Warren-Wash Counties - Comm Svcs	Washington

Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Pearl Street Residence	Washington
Capital District DDSO	Capital District DDSO	Various OPWDD Services	Various OPWDD Services
WWAARC, Inc.	WWAARC, Inc.	Various OPWDD Services	Various OPWDD Services
Center for Disability Services, Inc.	Prospect Center	Various OPWDD Services	Various OPWDD Services
LifePlan CCO NY, LLC	LifePlan CCO NY, LLC	OPWDD Care Coordination	OPWDD Care Coordination
Mountain Lake Services	Mountain Lake Services	Various OPWDD Services	Various OPWDD Services
Warren/Hamilton Office for the Aging	Warren/Hamilton Office for the Aging	Various Services	Various Services
AIM Services, Inc.	AIM Services, Inc.	Various OPWDD Services	Various OPWDD Services
Support-Link, Inc.	Support-Link, Inc.	Various Services	Various Services
Care Design NY, Inc.	Care Design NY, Inc.	OPWDD Care Coordination	OPWDD Care Coordination
Tri-County Care, Inc.	Tri-County Care, Inc.	OPWDD Care Coordination	OPWDD Care Coordination